

Meeting of the

OVERVIEW & SCRUTINY COMMITTEE

Monday, 7 March 2011 at 6.00 p.m.

SUPPLEMENT AG E N D A

VENUE

M71, 7th Floor, Town Hall, Mulberry Place, 5 Clove Crescent, London,
E14 2BG

Members:	Deputies (if any):
Chair: Councillor Ann Jackson	
Vice-Chair: Councillor Ahmed Adam Omer	
Councillor Tim Archer	Councillor Peter Golds, (Designated Deputy representing Councillor Tim Archer)
Councillor Rajib Ahmed	
Councillor Lesley Pavitt	Councillor David Snowdon, (Designated Deputy representing Councillor Tim Archer)
Councillor Zenith Rahman	
Councillor Rachael Saunders	
Councillor Stephanie Eaton	
1 Vacancy	

[Note: The quorum for this body is 3 voting Members].

Co-opted Members:	
1 Vacancy	– (Parent Governor Representative)
Mr Mushfique Uddin	– (Muslim Community Representative)
Vacancy	– Roman Catholic Diocese of Westminster Representative
Canon Michael Ainsworth	– (Church of England Diocese Representative)
Jake Kemp	– (Parent Governor Representative)
Rev James Olanipekun	– (Parent Governor Representative)

If you require any further information relating to this meeting, would like to request a large print, Braille or audio version of this document, or would like to discuss access arrangements or any other special requirements, please contact:

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LONDON BOROUGH OF TOWER HAMLETS
OVERVIEW & SCRUTINY COMMITTEE

Monday, 7 March 2011

6.00 p.m.

11. ANY OTHER SECTION ONE (UNRESTRICTED) BUSINESS WHICH THE CHAIR CONSIDERS TO BE URGENT

- 11 .1 Strategic Performance and Corporate Budget Monitoring to 31 December 2010.**
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Agenda Item 11.1

Committee/Meeting: Overview and Scrutiny Committee	Date: 7 th March 2011	Classification: Unrestricted	Report No:
Report of: Corporate Director Resources Originating officer(s) Michael Keating, Service Head One Tower Hamlets Alan Finch, Service Head Corporate Finance		Title: Strategic Performance and Corporate Budget Monitoring to 31 st December 2010. Wards Affected: All	

Community Plan Theme	All
Strategic Priority	All

Reasons for urgency for Overview and Scrutiny Committee

Officers have worked to ensure that the latest possible performance and financial information is considered by Overview and Scrutiny and Cabinet. There have also been changes made to meetings to accommodate the budget process, including bringing forward the Overview and Scrutiny meeting by one day. For these reasons the standard publication deadline for Overview and Scrutiny has not been met, although it was possible to do so for the (later) Cabinet meeting. If the report is not taken by Overview and Scrutiny as a separate item at this meeting, then that may limit the committee's input to Cabinet. It is considered that these circumstances justify taking the report as an urgent item.

1. **SUMMARY**

- 1.1 This is the third combined service and financial performance report for 2010-11, covering October – December (Quarter 3). This report includes an update on the authority's progress against the Strategic Indicator set, the "You Decide!" participatory budgeting programme and its financial position.
- 1.2. The report was considered will be considered by Cabinet at its meeting on 9^h March.
- 1.3. General Fund
At this stage of the financial year there is a forecast General Fund overspend of £463,000 for the reasons summarised in paragraph 5.1 and detailed in Appendix 2. This compares with the overspend of £1,084,000 as at Quarter 2. This suggests that management action taken in the year to date has been partially successful in addressing overspends. Limited time remains in the year for management action to be taken to ensure that expenditure at year end remains within budget and it is crucial that plans are in place for so doing. The report sets out the actions that Corporate Directors are taking to contain expenditure within budget.
- 1.4. HRA
The reported overspend has reduced from £510,000 at Quarter 2 to £73,000 at Quarter 3.
- 1.5 Capital position
Directorates have spent 46% of their capital budgets for the year (£93,289,000 against budgets of £204,008,000). Projected expenditure for the year is £154,270,000 representing an underspend of £49,738,000. The programme remains affordable within available resources.
- 1.6 Strategic Indicators
53% of the indicators which are reportable in this period are on target, and 62% have improved performance since this time last year. A risk analysis of the indicators likelihood to achieve year end target is included (7.11).
- 1.7 'You Decide!'
12 projects within the "You Decide" participatory budgeting programme are now complete, 69 are on track according to agreed milestones and 24 are delayed but are anticipated to complete on time. 4 projects here have been identified as at risk of not meeting overall project targets in 2011/12. Mitigating action is detailed in section 8.

- 1.8 More detailed performance and financial information is contained in the report appendices, as follows:
- Appendix 1 - lists budget/target adjustments
 - Appendix 2 - provides the budget outturn forecast and explanations of major variances for Directorates for the General Fund
 - Appendix 3 - provides the budget outturn forecast and explanations of major variances for the HRA
 - Appendix 4 - shows progress against planned efficiency savings
 - Appendix 5 – provides details of projected transformation savings
 - Appendix 6 – provides details of changes to the capital budget since Quarter 2
 - Appendix 7 – provides details of spend to date and projected variances on the capital programme
 - Appendix 8 - provides an overview of performance for all of the Council's Strategic Indicators (the Tower Hamlets Index) which represent the key priorities for the Council.
 - Appendix 9 - contains an overview of the current progress of initiatives funded by the Council's participatory budgeting programme by LAP area

2. DECISIONS REQUIRED

Overview and Scrutiny is asked to:-

- 2.1. Note the Council's financial position as outlined in paragraphs 5 and 6 and appendices 1-7 of this report;
- 2.2 Review and note the Quarter 3 2010/11 performance including areas where further work is needed to ensure we deliver improved outcomes; and
- 2.3. Note the actions being taken to address the reported overspends.

3. REASONS FOR THE DECISIONS

Quarterly updates on the position of the capital programme and revenue expenditure against budgets are provided to Overview and Scrutiny Committee for information.

4. ALTERNATIVE OPTIONS

Not applicable.

5. REVENUE

5.1 The following table summarises the current expected outturn position for the General Fund.

SUMMARY	Original Budget £'000	Latest Budget £'000	Forecast Outturn £'000	Variance £'000
Adults Health and Wellbeing	90,217	102,195	102,413	218
Chief Executive	13,369	17,017	17,017	0
Children, Schools and Families	93,896	94,892	94,892	0
Communities, Localities and Culture	74,910	79,393	79,393	0
Development and Renewal	12,425	21,197	21,442	245
Resources	18,363	14,156	14,156	0
Corporate Costs/Capital Financing	17,748	15,118	15,118	0
TOTAL	320,928	343,968	344,431	463

5.2 Broad explanations of the anticipated significant adverse variances are as follows:

5.3 **Adults, Health and Wellbeing** **£218,000**

The forecast overspend represents a reduction of £167,000 on the £385,000 reported in Quarter 2. This largely reflects additional funding received from the NHS.

The revised forecast net overspend occurs almost entirely within the Commissioning and Strategy Service (£203,000). Within this division the main variances are as follows:

- A42 Older People Commissioning (+£176,000)

This is as a result of an increased number of clients being assessed as being eligible for a service as a result of demographic pressures. There has been an increase in the number of home care clients. As the authority does not charge for community based services, but charging for residential placements is mandatory under national regulations, the net cost of many

care packages provided to support people at home is higher than the cost of residential care. The introduction of a reablement service has begun to help reduce the need for long term support, however the service is only provided for new clients.

The increased income is a result of the utilisation of funding from the Department of Health and Department for Communities and Local Government to fund increased demand for social care services which is detailed further below.

- A43 Learning Disabilities Commissioning (-£246,000)

The increased expenditure (+£421,000) is due to an increase in the number of clients for the service. This is a result of transition clients from Children Schools and Families.

The additional income (-£667,000) is mainly related to two very expensive continuing health care packages funded by Tower Hamlets Primary Care Trust.

- A44 Mental Health Commissioning (-£216,000)

The increase in income is due to more care packages being recoverable from Health Service partners reflecting a change in the mix of type of care packages being provided.

- A45 Physical Disabilities Commissioning (+£787,000)

The forecast overspend is as a result of an increased number of clients being assessed as being eligible for a service. As the authority does not charge for community based services, but charging for residential placements is mandatory under national regulations, the net cost of many care packages provided to support people at home is higher than the cost of residential care. The introduction of a reablement has begun to help reduce the need for long term support, however the service is only offered to new clients.

The authority has a number of clients which require assessment by Tower Hamlets Primary Care Trust for continuing care funding. These are being pursued and if successful will result in the care packages of the clients being recoverable (back dated to the date of submission).

Corrective Action

Corrective action is taking place over all of the Directorate's commissioning budgets and in the care management teams. These include:

- A secondary audit is being carried out over all client groups on the effect of reablement, showing the impact on home care and the community equipment service.

This secondary audit follows the first which was carried out six months ago which subsequently saw an increase in the number of clients receiving reablement.

- The increasing number of referrals to reablement continue to be monitored by the Service Head Older People on a weekly basis.
- Levels of delegation for all client group panels are being reviewed with the Physical Disabilities panel now meeting weekly. This will be a further control for demand management.
- The clients requiring assessment for continuing care funding have been escalated in the Primary Care Trust in order that a decision is made by the end of the financial year.
- A project has been initiated by the directorate looking at our application of Fair Access to Care Services (FACS) to ensure we are consistent in our approach.
- The Directorate's Management Team are reviewing all of their budgets to seek savings to offset this overspend.

New National Health Service Funding for Social Care Integration

Funding for reablement has been made available to the Primary Care Trust in 2010/11 (£372k) and negotiations with the Primary Care Trust are underway regarding the possible transfer of some of this to the Borough in relation to reablement services provided on hospital discharge. In particular, funding is being sought to support the community equipment service which has seen a rise in the volume of equipment requests as a result of reablement (£200k).

The Department of Communities and Local Government and Department of Health announced in December 2010 a funding allocation of £931k to the Primary Care Trust for 'Winter Pressures'. This funding is due to be

transferred to the authority by the 31st March 2011 (pending legal agreement) and will be used to fund the Directorate's over spent. The Department of Health guidance and that of the London Strategic Health Authority confirms the funding is to be used to meet the rising costs of existing social care provision and the funding should not be used for new or additional services. This funding has already been taken into account in the forecast overspend of £218,000.

5.4 Children, Schools and Families

NIL

At Quarter 2 there was a forecast overspend of £382,000. Savings had been identified to cover this overspend.

The most significant variances are as follows:

- Youth and Community Learning (+£87,000) – This anticipated overspend is due to mainly a projected over-spend in Communications (G69). The budget pressures previously reported in Parental Engagement & Support (G19) and in the Youth Offending Service (G60) continue; whilst the Junior Youth Service (G40) is on track to deliver an under-spend.
- Children's Social Care (-£396,000) – This underspend is largely attributable to the Family Support & Protection Service (H57) where staff vacancies and strict management of the Section 17 budget have produced projected savings of £370k. There are some others variations in other budgets to generate the balance.
- Children Services Resources (+£500,000) –The components of this net estimated overspend are service-wide savings targets being held within this division (+£337,000) and school redundancy costs (+£514,000), which cannot, by regulation, be charged to Dedicated Schools Grant. These are partly offset by unbudgeted income from the Gorsefield Professional Development Centre (-£251,000), the transfer of costs in respect of pre 2005 premature retirements (-£147,000) and minor net variances (+£47,000)
- Other Services (-£191,000) – There are net underspends in the Learning and Achievement and Director's Services divisions.

5.5 Development and Renewal **£245,000**

The Forecast overspend has reduced by £97,000 from the forecast overspend at Quarter 2 of £342,000.

The overall forecast overspend is largely due an anticipated overspend of £279,000 on Homelessness services. There are fewer households in temporary accommodation than originally budgeted for and this has had a significant adverse impact on net rental income receivable. Nevertheless the forecast overspend has reduced by £63,000 since Quarter 2.

5.6 HRA **£73,000**

The forecast overspend has reduced from £510,000 at Quarter 2. The overspend is the net effect of a shortfall of income from estate parking and leaseholder service charges (+£849,000), a forecast overspend on Supervision and Management (+£173,000), partly offset by reduced expenditure on Special Services, Rent Rates and Taxes (-£310,000), rental income in excess of budget (-£304,000), reduced provision for Bad Debts (-£315,000) and minor net variances (-£20,000).

5.7 Risk areas

Risks have been highlighted under appropriate vote heads in Appendices 2 and 3.

5.8 Savings / Efficiency targets

The monitoring of savings targets will become increasingly important as we progress. Members have specifically asked for the Quarter 3 report to Cabinet to include details of progress in delivering the in-year savings agreed by the Cabinet in July.

Details of progress against targets are shown in Appendices 4 and 5.

5.9 Income Collection Performance Targets

Income Stream	Collected in 2009-10 %	2010-11 Target to 31.12.10 %	2010-11 Collected to 31.12.10 %	Direction of Travel
Business Rates	99.29	73.50	84.97	↑
Central Income	86.33	88.00	90.00	↑
Council Tax	94.40	71.28	71.38	↑
Housing Rents	100.10	100.01	99.32	→
PCNs	62.37	62.00	63.09	↑
Service Charges	109.80	75.00	82.08	↑

6. CAPITAL

6.1 The capital budget at Quarter 2 as approved by Cabinet on 1st December 2010 totalled £198,311,000. This has now increased to £204,008,000 due in the main part to the adoption of capital estimates for Building Schools for the Future ICT infrastructure schemes. The changes to the budget since the Quarter 2 monitoring report are detailed in Appendix 6.

6.2 Total spend to the end of Quarter 3 represented 46% of budget as follows:

	Annual Budget as at 31-Dec-10 £'000	Spend to 31-Dec-10 £'000	% Budget Spent
MAINSTREAM PROGRAMME			
Communities, Localities and Culture	14,045	5,497	39.1%
Children, Schools and Families	32,136	15,163	47.2%
Adults, Health and Wellbeing	735	214	29.1%
Development and Renewal	14,802	5,072	34.3%
Housing Revenue Account (HRA)	47,247	24,769	52.4%
Building Schools for the Future (BSF)	79,855	38,586	48.3%
MAINSTREAM TOTAL	188,820	89,301	47.3%
LOCAL PRIORITIES PROGRAMME (LPP)			
Communities, Localities and Culture	1,544	141	9.1%
Children, Schools and Families	2,631	1,958	74.4%
Resources	4,769	1,405	29.5%
Adults, Health and Wellbeing	432	64	14.8%
Development and Renewal	4,712	420	8.9%
Building Schools for the Future (BSF)	1,100	0	0.0%
LPP TOTAL	15,188	3,988	26.3%
GRAND TOTAL	204,008	93,289	45.7%

6.3 Total projected expenditure for the year, as advised by Directorates managing capital schemes, totals £154,270,000 compared with the budget of £204,008,000, a forecast underspend of £49,738,000. Directorates confirm that their projections are realistic estimates of final actual spend for the year. Any unspent amounts at the year end can be carried forward into future financial years. Officers will advise at the end of the year of any uncommitted amounts that are not required as these can be reallocated to other schemes. An analysis of quarterly projections compared to outturn will be submitted to Members after the year end. Projected expenditure compared to budget is as follows:

	Annual Budget as at 31-Dec-10	Projection 2010-11	Forecast Variance
	£'000	£'000	£'000
MAINSTREAM PROGRAMME			
Communities, Localities and Culture	14,045	12,307	-1,738
Children, Schools and Families	32,136	26,403	-5,733
Adults, Health and Wellbeing	735	605	-130
Development and Renewal	14,802	7,556	-7,246
Housing Revenue Account (HRA)	47,247	42,731	-4,516
Building Schools for the Future (BSF)	79,855	56,049	-23,806
MAINSTREAM TOTAL	188,820	145,651	-43,169
LOCAL PRIORITIES PROGRAMME (LPP)			
Communities, Localities and Culture	1,544	1,294	-250
Children, Schools and Families	2,631	2,007	-624
Resources	4,769	3,418	-1,351
Adults, Health and Wellbeing	432	250	-182
Development and Renewal	4,712	1,100	-3,612
Building Schools for the Future (BSF)	1,100	550	-550
LPP TOTAL	15,188	8,619	-6,569
GRAND TOTAL	204,008	154,270	-49,738

6.4 The capital programme for this year has been set on the basis of available capital resources and amended as further resource announcements have been made by Government and other funders, and for Cabinet decisions. The capital programme remains affordable within the resources available.

6.5 Further details of the programme are provided in Appendix 7.

7. STRATEGIC INDICATORS

- 7.1 This is the third quarterly monitoring report for the Tower Hamlets Index, covering the period September-December 2010/11. The Tower Hamlets Index is made up of 84 Strategic Indicators. These consist of:
- All LAA indicators
 - Key measures of corporate health (usually ex-BVPIs)
 - The council's strategic priorities
 - Some measures of customer satisfaction (usually Annual Residents Survey)
- 7.2 Performance against our Strategic indicators for Quarter 3 2010/11 is set out in Appendix 8. The performance update includes 2010/11 targets, Q3 2009/10 actuals, outturn commentary and direction of travel charts for each indicator. Direction of travel compares performance against this time last year.
- 7.3 The number of Strategic Performance indicators available for reporting fluctuates between periods. Different indicators have different reporting frequencies. Of the 84 indicators in the Strategic Indicator set, 57 can be reported this quarter, broken down as follows:
- In year data for 42 indicators; and
 - Educational attainment and other Children's indicator data for 15 indicators, 11 of which is the annual outturn for 2009/10, and a further 4 provisional
- 7.4 In-year targets have been set for the majority of Strategic Indicators. There are several indicators where it is not appropriate to set in year targets. For example, in year targets against housing delivery are not very helpful, particularly in terms of predicting year end performance. Narrative commentary explaining progress towards these targets will be increasingly important.
- 7.5 Excluding provisional educational attainment indicators, there are 35 indicators where an in year target has been set and therefore a variation can be calculated. Of those, 21 have achieved target (GREEN), and 14 have not achieved target (RED). The table below sets out performance against target for Strategic Indicators for all reporting periods in 2009/10, and for 2010/11 to date and demonstrates that we are doing considerably better at this point of the year than at the same point in 2009/10.

Reporting Period	GREEN	RED
2009/10		
Apr-May	11 (52.38%)	10 (47.61%)
Q1	11 (50%)	11 (50%)
Q2	14 (34.14%)	27 (65.85%)
Q3	14 (42.42%)	19 (57.57%)
Year End	39 (58.2%)	2 (41.8%)
2010/11		
Q1	17 (58.6%)	12 (41.4%)
Q2	20 (69%)	9 (31%)
Q3	21 (60%)	14 (40%)

7.6 Of the 33 applicable indicators, 21 of the performance indicators (60%) are on track to achieve their end of year target (GREEN). Areas where performance is well above the estimated level for the end of December target are as follows:

- S224 - Percentage residents satisfied with outcome to anti-social behaviour reports
- S225 – Average time to re-let properties
- S226 – Tower Hamlets Homes service charge collected (excluding major works)
- NI152a&NI153a – Working age people on out of work benefits & in worst performing neighbourhoods
- NI150 – Adults receiving secondary mental health services in employment
- NI195a & b – Improved street and environmental cleanliness – litter & detritus
- NI47 – People killed or seriously injured in road traffic accidents
- NI33i & ii – Arson incidents – primary & secondary
- NI40 – Number of drug users recorded as being in effective treatment

7.7 A total of 22 (66.6%) indicators have improved performance from this time last year.

7.8 **Annual attainment & other Children’s data**

The final outturns for educational attainment & other Children’s measures for 2009/10 is available for 11 indicators, and provisional data is provided for a further 4 indicators. Two indicators which were RED last year have met or exceeded their annual target:

- (NI72) Achievement of at least 78 points across the Early Years Foundation state with at least 6 in each of the scales in

Personal, Social & Emotional Development & Communication, Language & Literacy; and

- (NI76) Reduction in the number of schools where fewer than 55% of pupils achieve level 4 or above in both English & Maths at KS2

7.9 Where final outturn data is available, there are two indicators where performance is off target and performance has deteriorated from this time last year:

- NI93 – Progression by 2 levels in English between KS1 and KS2
- NI94 – Progression by 2 levels in Maths between KS1 and KS2

7.10 Provisional educational attainment data is available for a further 4 indicators and has been included for information. Although off target, two of these provisional indicators have improved their performance since this time last year. It should be noted however that provisional attainment data is subject to change, following re-grading and appeals. A comprehensive review of those results and further commentary will be provided following outturn validation.

7.11 A risk analysis has been undertaken and indicators have been identified as being at risk of failing to achieve their target by the year end. The risk analysis uses a series of risk based criteria to identify which indicators would benefit from further scrutiny at Performance Review Group.

Based on risk – impact

- Performance against target
- Quartile performance (comparison to most recent data available from London Council's benchmarking Q2)
- Variance over 10% (comparing actual to target)

Based on risk – likelihood

- Improving (previous reporting period or same period previous year)
- Confidence in recovery (assessment based on comments)

7.12 **Strategic103, 104 – The percentage of the top paid - LP07 or above - of Local Authority staff that are an ethnic minority / have a disability**

As in 2009/10, these indicators have been highlighted as being at risk of achieving their year end target. They are both off target, and have not improved since the last reporting period (September). The targets for ethnic minority staff and those who have a disability have deteriorated since the last reporting period; however there is an improvement on this time last year. Comments from the service indicate that the Vacancy Assurance project and the Staff Equality Audit should improve the position; however the audit is not scheduled until next financial year. In addition the implications on staffing

arising from the CSR budget cuts will affect staffing levels across all grades, and it would be difficult to predict whether these cuts would affect the proportion of LP07 or above staff in these categories.

7.13 Strategic223 – Number of social rented housing completions for family housing (gross figures only)

Forecast outturn against the 3 year target should see us deliver at least 1246 social rented family housing units for the period 2008 - 2011; this is 2.55% higher than the 3 year target of 1215 for the same period. However, the 2010/11 outturn may be lower than 2010/11 target (as opposed to the three year target). Housing delivery targets are subject to constant review and it is likely that year end data review and verification may result in a higher outturn.

7.14 Strategic227 – Rent collected as a percentage of rent due (Tower Hamlets Homes)

This measure is off target and has deteriorated in performance since this time last year and since the last reporting period. However there is only a minor variance between target and actual and comments suggest there are plans in place to enable a recovery by the end of the year.

7.15 National146 – Adults with learning disabilities into employment

This measure is off target and has deteriorated since this time last year. Most recent official benchmarking shows our current performance on this measure as being bottom quartile (year end 2008/09). However the service reports that the percentage of clients meeting the criteria will increase towards the end of the reporting period, and is therefore confident in meeting its year end target.

7.16 Strategic101a – Variation of projected outturn from budget (+/-)

At this stage in the financial year there is a forecast General Fund overspend of £463,000 and HRA overspend of £73,000. Since Quarter 2 these forecasts have reduced from £1,084,000 and £510,000 respectively and suggest that management action taken in the year to date has been partially successful in addressing overspends. However, limited time remains in the year for management action to be taken to ensure that expenditure at year end remains within budget and it is crucial that plans are in place for so doing. Actions being taken by corporate directors to contain expenditure within budget are detailed in paragraph 5 above.

7.17 National195a&b – improved street and environmental cleanliness – graffiti & fly-posting

Both measures are off target by over 10%, and have deteriorated in performance since the last reporting period. The Council is in the lower half of performance in relation to the latest available benchmark (Q2). Out of 31 applicable LA, benchmarking has been provided by 27, and LBTH is ranked

13th and 22nd respectively. However, areas of weakness arising from this 2nd tranche survey have been identified and action is being undertaken to address for the third (final) tranche which will be undertaken in March.

7.18 National135 – Carers receiving needs assessment or review and a specific carer’s service, or advice & information

This measure is off target by over 10%, and has deteriorated in performance since this time last year. However, compared to the latest benchmarking provided by London Councils (Q2), of the 31 London Boroughs, the Council is performing well, ranking 5th (out of 22 boroughs who provided data). Last year’s data collection and performance trend for this measure was weighted towards year end, and therefore there is confidence that this measure will achieve its year end target.

8. ‘YOU DECIDE!’ PARTICIPATORY BUDGETING PROGRAMME

8.1 ‘You Decide!’ is Tower Hamlets’ innovative participatory budgeting project. The programme has asked residents to make decisions over £4.876 million of council funding over the last two years. Council departments are working with the LAP Steering Groups to shape exactly how those services will be delivered in their local area. The Steering Groups play a central role in monitoring those services over the year.

8.2 Appendix 9 details the delivery of projects purchased through the ‘You Decide!’ process. This includes 2010/11 projects as well as ongoing two-year projects from 2009/10. Services have provided comments on individual projects where appropriate. The RAG status indicates the progression of projects according to agreed milestones: Green/Complete; Gold/On Target; Amber/Delayed; and Red/At Risk/Overdue. The percentage of budget spent is also indicated.

Overview of progress with projects

8.3 There were 102 projects purchased in 2010/11 out of a total budget of £2.5 million (including £300,000 from the Communities for Health budget). Out of the 84 projects purchased in 2009/10 there are 7 projects that are ongoing in 2010/11 due to a two-year spending commitment. As such £365,625 was carried over from the 2009/10 budget.

8.4 This monitoring report includes both projects purchased in 2010/11 and remaining projects from 2009/10 meaning a total of 109 projects and a total budget of £2,865,625. Please see summary information on the projects by LAP and expenditure below.

LAP	Total no. of projects	Total budget	Total spend	% spent
1	18	£468,125 (£415,000 plus £53,125 carryover from 09/10)	£230,951	49.3%
2	12	£328,125 (£275,000 plus £53,125 carryover from 09/10)	£140,064	42.7%
3	9	£328,125 (£275,000 plus £53,125 carryover from 09/10)	£142,695	43.4%
4	13	£328,125 (£275,000 plus £53,125 carryover from 09/10)	£170,159	51.9%
5	12	£325,000 (£275,000 plus £50,000 carryover from 09/10)	£195,066	60%
6	12	£275,000	£122,072	44.3%
7	12	£328,125 (£275,000 plus £53,125 carryover from 09/10)	£169,177	51.6%
8	12	£325,000 (£275,000 plus £50,000 carryover from 09/10)	£118,583	36.5%
Youth	9	£160,000	£33,346	20.8%
<i>Totals</i>	<i>109</i>	<i>£2,865,625</i>	<i>£1,322,133</i>	<i>46.1%</i>

8.5 At present, 12 projects are complete, 69 are on track according to agreed milestones and 24 are delayed but are anticipated to complete on time. There are 4 projects currently at risk of not meeting overall project targets. The table below outlines the performance per LAP and includes a separate line for an update on performance of projects bought through the Youth Participatory Budgeting event.

8.6 Overview of performance by LAP

LAP	Total no. of projects	Complete GREEN	On Target GOLD	Delayed AMBER	Overdue RED
1	18	3	11	4	0
2	12	0	8	4	0
3	9	1	7	2	0
4	13	2	7	3	1
5	12	2	8	1	0
6	12	1	7	3	1
7	12	1	10	1	0
8	12	1	7	2	2
Youth	9	1	4	4	0
<i>Total:</i>	<i>109</i>	<i>12</i>	<i>69</i>	<i>24</i>	<i>4</i>

8.7 At risk projects

The Pamper Days project for Older People was bought in three LAP areas. The project has had significant delays due to staffing issues at the delivery organisation. This funding will be taken back by Adult Health and Wellbeing Directorate to find an alternative use.

- 8.8 The Healthy Eating Project (LAP 8) is joint-funded between the PCT/LBTH through the Communities for Health grant, was intended to provide a programme of activities that supported young people to make healthy eating choices. Due to challenges in engaging schools in LAP8 and setbacks due to inappropriate/inadequate proposals from a number of organisations the LAP8 work has been severely delayed and no spend will be made against the £35,000 in LAP 8 in 2010/11. The PCT who is responsible for the delivery of this project, has a robust proposal for delivering a potentially innovative programme of work around increasing healthy eating options that will dovetail with ongoing work within LAP 8 as part of the Healthy Borough programme and work that is school or youth setting led. The proposal seeks to link local activities and add value to these. It is anticipated that all spend/delivery will happen in 2011/12 and, in the context of the Council's overall outturn position, consideration will be given as to whether the funding will be carried over.

8.9 Overview of finance by LAP

The table below indicates the current spend against total budget per LAP. 46.1% of the budget has so far been spent. It is anticipated that most of the remaining spend will occur in Quarter Four particularly in the case of capital projects. There is an estimated carry-over of £450,940 required into 2011/12 to which consideration will be given in the context of the Council's overall outturn position. This includes projects that were expected to run into 2011/12

totalling £294,074, but also a request to carry over funds from projects that have for various reasons experienced delays or issues in getting started and delivering the prescribed activity (est. £156,866).

- 8.10 A number of projects are tied to the academic year and started in September. As such carry-over will be considered to roll funds totalling £122,001 into Quarter One of 2011/12.
- 8.11 The 8 projects jointly funded by the PCT/LBTH through the Communities for Health grant are due for completion in March 2012. As such carry-over of £172,073 into 2011/12 to be spent through the financial year on breakfast clubs, peer education alcohol awareness projects, additional drug outreach worker support and additional healthy eating programmes will be considered.
- 8.12 A further 22 projects require carry over estimated at £156,866. All services have developed alternate options for delivery that will support completion by end of Q2 of 2011/12.

9. COMMENTS OF THE CHIEF FINANCIAL OFFICER

- 9.1 This report sets out the performance of the authority against priority performance indicators for the third quarter of the year together with budget monitoring against the General Fund revenue budget, the HRA revenue budget and the capital budget. This enables performance in both areas to be considered alongside one another and facilitates actions being taken on the basis of a balanced overall view. Actions taken to address overspends in previous quarters have been partly successful and a reduced overspend is now reported.
- 9.2 The report projects a net General Fund overspend of £0.463m and a net overspend on the HRA of £0.073m. If this were to be carried through to the end of the financial year it would result in decreases in general reserves and housing reserves respectively.
- 9.3 This is the third quarter report and, accordingly, the projected outturn is based on a significant portion of the financial year. The scope for controlling potential overspends is becoming more limited. However, where overspends are being predicted Corporate Directors, in accordance with Financial Regulations, must keep the position under close, continuous review and, where necessary, identify compensatory savings. Paragraph 5 and associated appendices detail the actions currently being taken. Additionally the Council Management Team has instigated a monthly monitoring process through which it will oversee expenditure against budget. The Corporate Director – Resources will also

monitor closely those directorates that have so far projected adverse material end of year variances.

- 9.4 Contingencies set aside at the start of the financial year to fund budget risks are likely to be used in the current financial year and into 2011/12 to assist in delivering the savings required to balance the budget in the wake of Government grant cuts. Sums have been set aside in respect of redundancy, and there will also be costs arising from project delivery and to manage reductions in specific grants relating to education children's services. Any arrangements required to carry amounts forward will be reported at the end of the financial year.
- 9.5 The report also details expenditure against the capital programme. Spend to date of £93.289m represents only 46% of the programme. The forecast outturn is £154.270m, 76% of budget due to re-profiling of BSF projects and slippage across the capital programme. Any unspent capital resources at year end will be carried forward to meet committed spend on agreed projects in future years.

10. CONCURRENT REPORT OF THE ASSISTANT CHIEF EXECUTIVE (LEGAL SERVICES)

- 10.1 The report provides performance information, including by reference to key performance indicators and the budget.
- 10.2 It is consistent with good administration for the Council to consider monitoring information in relation to plans and budgets that it has adopted.
- 10.3 Section 3 of the Local Government Act 1999 requires the Council as a best value authority to "make arrangements to secure continuous improvement in the way in which its functions are exercised, having regard to a combination of economy, efficiency and effectiveness". Monitoring of performance information is an important way in which that obligation can be fulfilled.
- 10.4 The Council is required by section 151 of the Local Government Act 1972 to make arrangements for the proper administration of its financial affairs. The Council's chief finance officer has established financial procedures to ensure the Council's proper financial administration. These include procedures for budgetary control. It is consistent with these arrangements for Members to receive information about the revenue and capital budgets as set out in the report.

11. ONE TOWER HAMLETS CONSIDERATIONS

The Council's Strategic Plan and Strategic Indicators are focused upon meeting the needs of the diverse communities living in Tower Hamlets and supporting delivery of One Tower Hamlets. In particular, Strategic priorities include the reduction of inequalities and the fostering of strong community cohesion and are measured by a variety of strategic indicators.

12. SUSTAINABLE ACTION FOR A GREENER ENVIRONMENT

An element of the monitoring report deals with environmental milestones within the Safe and Supportive agenda.

13. RISK MANAGEMENT IMPLICATIONS

In line with the Council's risk management strategy, the information contained within the Strategic Indicator Monitoring will assist the Cabinet, Corporate Directors and relevant service managers in delivering the ambitious targets set out in the Strategic Plan. Regular monitoring reports will enable Members and Corporate Directors to keep progress under regular review.

There is a risk to the integrity of the authority's finances if an imbalance occurs between resources and needs. This is mitigated by regular monitoring and, where appropriate, corrective action. This report provides a corporate overview to supplement more frequent monitoring that takes place at detailed level.

The explanations provided by the Directorates for the budget variances also contain analyses of risk factors.

14. CRIME AND DISORDER REDUCTION IMPLICATIONS

The Strategic Indicator set contain a number of crime and disorder items under the Safe & Supportive theme, however there are no specific crime and disorder reduction implications.

15. EFFICIENCY STATEMENT

The Efficiency Statement is covered by Appendix 4 of this report, and additionally, appendix 5 provides details of projected transformation savings.

16. APPENDICES

- Appendix 1 - lists budget/target adjustments
- Appendix 2 - provides the budget outturn forecast and explanations of major variances for Directorates for the General Fund
- Appendix 3 - provides the budget outturn forecast and explanations of major variances for the HRA
- Appendix 4 - shows progress against planned efficiency savings
- Appendix 5 – provides details of projected transformation savings
- Appendix 6 – provides details of changes to the capital budget since Quarter 2
- Appendix 7 – provides details of spend to date and projected variances on the capital programme
- Appendix 8 - provides an overview of performance for all of the Council's Strategic Indicators (the Tower Hamlets Index) which represent the key priorities for the Council.
- Appendix 9 - contains an overview of the current progress of initiatives funded by the Council's participatory budgeting programme by LAP area

Local Government Act, 1972 Section 100D (As amended)
List of “Background Papers” used in the preparation of this report

No “background papers” were used in writing this report

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Current Budget 2010/11	Original Budget 2010/11	Revised Current Budget as at Quarter 2	October 2010						December 2010				Revised Current Budget as at Quarter 3	
			October 2010 Adjustments		November 2010 Adjustments		December 2010 Adjustments		December 2010 Adjustments		Transfer of Facilities Management			
			R2P Savings	Agency in Year Saving Double Count Reimbursement	Beacons Reserve	Sub Total	ABG Adjustments	WNF Allocations	Director of Resources Budget (Base Budget & Current Budget Movement)	Lifelong Learning		Sub Total		
	£	£	£	£	£	£	£	£	£	£	£	£	£	£
Service Budgets														
Adult Services	90,217,700	101,343,200	(8,586)	250,000		241,414	0	606,800					606,800	102,191,414
Children, Schools & Families	93,895,600	91,162,860	(73,803)			(73,803)	0	3,681,930					3,803,930	94,892,987
Communities, Localities & Culture	74,910,734	77,625,818	(15,923)			(15,923)	0	1,683,567			100,000		1,783,567	79,393,462
Development and Renewal	12,424,780	15,320,380	(18,437)			(18,437)	0	1,496,189					1,496,189	21,197,132
Chief Executive	13,368,820	14,838,376	(4,500)		230,391	225,891	0	2,146,395			(193,750)		1,952,645	17,016,912
Resources	18,361,500	18,241,760	121,249			121,249	0	0			193,750		193,750	14,157,759
Corporate/Capital	17,748,200	15,118,200				0	0						0	15,118,200
Subtotal	320,927,334	333,650,594	0	250,000	230,391	480,391	0	9,614,881	122,000	0	100,000	0	9,836,881	343,967,866

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CORPORATE QUARTERLY BUDGET MONITORING - DECEMBER 2010

2% to 5%
Amber
>5% Red

	FULL YEAR							Variance (Previous & Latest Forecast Outturn) %
	Original Budget £'000	Latest Budget £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000	Variance (Latest Budget to Latest Forecast Outturn) %	Variance (Previous & Latest Forecast Outturn) %	
ADULTS HEALTH & WELLBEING	Expenditure	155,208	116,880	119,679	120,070	3,190	3	0
	Income	(64,991)	(14,685)	(17,707)	(17,657)	(2,972)	20	(0)
	Net Expenditure	90,217	102,195	101,972	102,413	218	0	0
CHIEF EXECUTIVE'S	Expenditure	21,379	26,686	25,548	26,686	0	0	4
	Income	(8,010)	(9,669)	(10,678)	(9,669)	0	0	(9)
	Net Expenditure	13,369	17,017	14,870	17,017	0	0	(5)
CSF SCHOOLS BUDGET (DSG)	Expenditure	310,852	316,476	316,392	316,243	(233)	(0)	(0)
	Income	(310,852)	(316,476)	(316,392)	(316,243)	233	(0)	(0)
	Net Expenditure	0	0	0	0	0	(0)	(0)
CSF GENERAL FUND	Expenditure	167,593	162,096	173,188	180,076	17,980	11	4
	Income	(73,697)	(67,204)	(81,769)	(85,184)	(17,980)	27	4
	Net Expenditure	93,896	94,892	91,419	94,892	0	0	8
COMMUNITIES, LOCALITIES & CULTURE	Expenditure	116,097	127,375	126,222	127,448	74	0	1
	Income	(41,187)	(47,981)	(48,622)	(48,055)	(74)	0	(1)
	Net Expenditure	74,910	79,393	77,600	79,393	(0)	(0)	(0)
DEVELOPMENT & RENEWAL	Expenditure	27,024	89,352	83,035	83,255	(6,097)	(7)	0
	Income	(14,599)	(68,155)	(62,932)	(61,813)	6,342	(9)	(2)
	Net Expenditure	12,425	21,197	20,103	21,442	245	1	(2)
RESOURCES	Expenditure	289,672	267,031	267,031	267,031	0	0	0
	Income	(271,309)	(252,875)	(252,875)	(252,875)	0	0	0
	Net Expenditure	18,363	14,156	14,156	14,156	0	0	0
CORPORATE COSTS & CAPITAL FINANCING	Expenditure	19,248	21,454	21,454	21,454	0	0	0
	Income	(1,500)	(6,336)	(6,336)	(6,336)	0	0	0
	Net Expenditure	17,748	15,118	15,118	15,118	0	0	0
TOTAL	Expenditure	1,107,073	1,127,350	1,132,549	1,142,263	14,914	1	1
	Income	(786,145)	(783,382)	(797,311)	(797,832)	(14,451)	2	0
	Net Expenditure	320,928	343,968	335,238	344,431	463	0	1

CORPORATE QUARTERLY BUDGET MONITORING - DECEMBER 2010

ADULTS, HEALTH & WELLBEING	FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k be significant and all variances greater than £100k Proposed mitigating action and dates	
	Original Budget £'000	Latest Budget £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) %		Variance (Previous & Latest Forecast Outturn) %					
					£'000	%	£'000	%				
A53 Commissioning and Strategy M&A	Expenditure Income	172	165	172	172	7	4					
	Net Expenditure	172	165	172	172	7	4					
A04 Preventative Technology	Expenditure Income	82	82	126	126	44	54					
	Net Expenditure	(82)	(82)	(126)	(126)	(44)	54					
A05 Carers Grant	Expenditure Income	1,119	1,538	1,503	1,503	(35)	(2)					
	Net Expenditure	1,119	1,115	1,080	1,080	(35)	(3)					
A41 Personalisation	Expenditure Income	859	1,224	1,224	2,000	776	63					
	Net Expenditure	346	346	346	350	4	1					
A42 Older People Commissioning	Expenditure Income	24,939	25,187	26,146	25,593	406	(2)					
	Net Expenditure	(3,694)	(3,941)	(4,429)	(4,171)	(230)	6					
A43 Learning disabilities Commissioning	Expenditure Income	24,377	23,789	23,999	24,210	421	2					
	Net Expenditure	20,087	19,934	18,915	19,688	(246)	(1)					
A44 Mental Health Commissioning	Expenditure Income	10,006	9,961	10,008	10,053	92	1					
	Net Expenditure	8,389	8,448	8,133	8,232	(216)	(3)					
A45 Physical Disabilities Commissioning	Expenditure Income	7,692	7,594	8,586	8,420	826	11					
	Net Expenditure	6,409	6,311	7,098	7,030	719	11					
A46 HIV Commissioning	Expenditure Income	260	260	236	199	(61)	(23)					
	Net Expenditure	109	109	85	48	(61)	(56)					
A50 Supporting People	Expenditure Income	15,752	15,551	15,796	15,902	351	2					
	Net Expenditure	102	15,286	15,286	15,286		132					

ADULTS, HEALTH & WELLBEING	FULL YEAR							Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	
	Original Budget £'000	Latest Budget £'000	Previous Forecast £'000	Latest Forecast £'000	Variance		Variance (Previous & Latest Forecast Outturn) %		
					(Latest Budget to Latest Forecast Outturn) £'000	(Latest Budget to Latest Forecast Outturn) %			
A55 Quality and Performance	Expenditure Income	421 (88)	495 (160)	592 (180)	596 (180)	101 (92)	20 105	1 13	
	Net Expenditure	421	407	432	416	9	2	(4)	
A56 Social Services I.T.	Expenditure Income	388	388	388	320	(68)	(18)	(18)	
	Net Expenditure	388	388	388	320	(68)	(18)	(18)	
A58 Technical Resources	Expenditure Income	444 (1)	444 (1)	477 (42)	482 (42)	38 (41)	9 4,100	1	
	Net Expenditure	443	443	435	440	(3)	(1)	1	
A59 Corporate Services	Expenditure Income	595	755	755	610	(145)	(19)	(19)	
	Net Expenditure	595	755	755	610	(145)	(19)	(19)	
A61 Business Supp & Prog Management	Expenditure Income	499	724 (246)	919 (445)	1,151 (606)	427 (360)	59 146	25 36	
	Net Expenditure	499	478	474	545	67	14	15	
A62 Strategy and Policy	Expenditure Income	479 (110)	459 (110)	459 (110)	453 (110)	(6) 1	(1) (1)	(1) (1)	
	Net Expenditure	369	348	349	343	(5)	(1)	(2)	
Commissioning & Strategy	Expenditure Income	88,084 (27,391)	88,616 (12,837)	91,386 (15,721)	91,790 (15,808)	3,174 (2,971)	4 23	0 1	
	Net Expenditure	60,693	75,779	75,665	75,982	203	0	0	
A38 Older People Service Head	Expenditure Income	168	168	168	168				
	Net Expenditure	168	168	168	168				
A08 Older People Mental Health	Expenditure Income	420	403	420	403			(4)	
	Net Expenditure	420	403	420	403			(4)	
A09 Older People Assess & Care Mngmt	Expenditure Income	2,097	2,119 (112)	2,190 (112)	2,142 (112)	23	1	(2)	
	Net Expenditure	2,097	2,007	2,078	2,030	23	1	(2)	

ADULTS, HEALTH & WELLBEING	FULL YEAR							Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates
	Original Budget £'000	Latest Budget £'000	Previous Forecast £'000	Latest Forecast £'000	Variance (Latest Budget to Latest Forecast Outturn) %		Variance (Previous & Latest Forecast Outturn) %	
					£'000	£'000		
A11 Physical Disabilities Sub Div M&A	Expenditure Income	109	155	152	139	(16)	(10)	(9)
	Net Expenditure	109	105	87	83	(22)	(21)	(5)
A12 P.D. Assess & Care Management	Expenditure Income	1,175	1,149	1,096	1,125	(24)	(2)	3
	Net Expenditure	1,123	982	920	949	(33)	(3)	3
A17 Vulnerable Adults and Drugs	Expenditure Income	435	417	431	462	45	11	7
	Net Expenditure	308	381	392	423	42	11	8
A18 Hospital Social Work Teams	Expenditure Income	1,347	1,289	1,345	1,369	80	6	2
	Net Expenditure	1,347	1,289	1,256	1,270	(19)	(1)	1
A30 Adult Resources Sub Div M&A	Expenditure Income	102	98	94	93	(5)	(5)	(1)
	Net Expenditure	102	98	94	93	(5)	(5)	(1)
A31 Physical Disabilities Establishments	Expenditure Income	672	656	560	599	(57)	(9)	7
	Net Expenditure	671	655	558	597	(58)	(9)	7
A33 Older People Day Centres	Expenditure Income	1,668	1,630	1,618	1,638	8	0	1
	Net Expenditure	1,631	1,593	1,580	1,595	2	0	1
A34 Home Care	Expenditure Income	7,097	6,698	6,796	6,588	(110)	(2)	(3)
	Net Expenditure	7,000	6,601	6,699	6,568	(33)	(0)	(2)
Older People and Homelessness	Expenditure Income	14,870	14,782	14,870	14,726	(56)	(0)	(1)
	Net Expenditure	14,556	14,282	14,252	14,179	(103)	(1)	(1)
A02 Disabilities & Health Divisional M&A	Expenditure Income	175	175	175	175			
	Net Expenditure	175	175	175	175			
A13 Learning Dis Sub Division M&A	Expenditure Income	90	83	81	81	(2)	(2)	
	Net Expenditure	55	48	46	46	(2)	(4)	

ADULTS, HEALTH & WELLBEING	FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates
	Original Budget £'000	Latest Budget £'000	Previous Forecast £'000	Latest Forecast £'000	Variance (Latest Budget to Latest Forecast)		Variance (Previous & Latest Forecast)		%	%	
					Outturn	Outturn	Outturn	Outturn			
A14 Learning Dis Assess & Care Mngmt	Expenditure Income	789 (79)	1,104 (256)	1,038 (256)	966 (192)	(138) 64	(13) (25)	(7) (25)	(7) (25)	(1)	
	Net Expenditure	710	848	782	774	(74)	(9)	(1)	(1)		
A15 Occupational Therapy	Expenditure Income	1,848	1,882 (34)	1,868 (45)	1,868 (45)	(14) (11)	(1) (1)				
	Net Expenditure	1,848	1,848	1,823	1,823	(25)	(1)				
A16 Community Equipment Service	Expenditure Income	919	1,079 (160)	1,079 (160)	1,179 (160)	100 (100)	9 11	9 11	9 11		
	Net Expenditure	919	919	919	1,019	100	11	11	11		
A19 Adult Protection	Expenditure Income	391 (42)	306 (42)	266 (51)	283 (24)	(23) 18	(8) (43)	6 (53)	6 (20)		
	Net Expenditure	349	264	215	259	(5)	(2)	(2)	(2)		
A23 Mental Health Sub Division M&A	Expenditure Income	83 (81)	83 (81)	90 (88)	90 (90)	7 (9)	8 11	8 11	8 11		
	Net Expenditure	2	2	2	2	(2)	(100)	(100)	(100)		
A24 Area Mental Health Teams	Expenditure Income	2,865 (433)	2,798 (492)	2,850 (496)	2,908 (496)	110 (6)	4 1	4 1	4 1		
	Net Expenditure	2,432	2,306	2,354	2,410	104	5	5	5		
A25 Mental Health Day Centres	Expenditure Income	496 (34)	480 (34)	478 (23)	478 (23)	(2) 11	(0) (32)				
	Net Expenditure	462	446	455	455	9	2	2	2		
A32 Learning disabilities Day Centre	Expenditure Income	457 (5)	457 (5)	457 (5)	419 (5)	(38) (38)	(8) (8)	(8) (8)	(8) (8)		
	Net Expenditure	452	452	452	414	(38)	(8)	(8)	(8)		
A37 Emergency Duty Social Work Service	Expenditure Income	254	334 (20)	380 (20)	431 (20)	97 (97)	29 31	13 14	13 14		
	Net Expenditure	254	314	360	411	97	31	14	14		
Disability & Health	Expenditure Income	8,787 (709)	8,781 (1,159)	8,762 (1,179)	8,878 (1,092)	97 67	1 6	1 7	1 7		
	Net Expenditure	8,078	7,622	7,583	7,786	164	3	3	3		
A66 Learning and Development	Expenditure Income	587	587 (150)	587 (150)	587 (150)						
	Net Expenditure	587	437	437	437						

ADULTS, HEALTH & WELLBEING	FULL YEAR							Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	
	Original Budget £'000	Latest Budget £'000	Previous Forecast £'000	Latest Forecast £'000	Variance (Latest Budget to Forecast Outturn)		Variance (Previous & Latest Forecast Outturn)		
					£'000	%			
A68 Supported Employment	Expenditure Income	26	18	8	20	2	11	150	
	Net Expenditure	26	18	8	20	2	11	150	
A71 Finance Services	Expenditure Income	1,195	795	765	768	(27)	(3)	0	
		(39)	(39)	(39)	(60)	(21)	54	54	
	Net Expenditure	1,156	756	726	708	(48)	(6)	(2)	
A72 Payroll Oncost	Expenditure Income	29							
	Net Expenditure	29							
A90 Support Services Holding A/C	Expenditure Income	4,272	3,301	3,301	3,301				
	Net Expenditure	4,272	3,301	3,301	3,301				
A91 Adult Services Holding Accounts	Expenditure Income								
	Net Expenditure								
TOTAL FOR ADULTS HEALTH & WELLBEING	Expenditure Income	117,850	116,880	119,679	120,070	3,190	3	0	
		(28,453)	(14,685)	(17,707)	(17,657)	(2,972)	20	(0)	
	Net Expenditure	89,397	102,195	101,972	102,413	218	0	0	
BUDGET TRANSFERS TO DIRECTORATES									
Homelessness transfer to D and R	Expenditure Income	37,358							
		(36,538)							
	Net Expenditure	820							
REVISED TOTAL FOR ADULTS HEALTH AND WELLBEING	Expenditure Income	155,208							
		(64,991)							
	Net Expenditure	90,217							

CORPORATE QUARTERLY BUDGET MONITORING - DECEMBER 2010

	FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	
	Original Budget		Latest Forecast		Latest Forecast		Variance (Latest Budget to Latest Forecast)		Variance (Previous & Latest Forecast)			%
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000		
CHIEF EXECUTIVES												
C14 Communications	Expenditure	3,228	3,073	3,074	3,073	3,073	(127)	(127)	(127)	(127)	(0)	Structural problems in the traditional print advertising sector in 2010-11 has reduced forecast levels of income and increased pressure on the current budget. Consequently, the service has undertaken a formal review of its costs against industry benchmark
	Income	(3,345)	(3,200)	(3,200)	(3,200)	(3,200)	(126)	(126)	(126)	(126)	1	
	Net Expenditure	(117)	(127)	(126)	(127)	(127)						
TOTAL FOR COMMUNICATIONS	Expenditure	3,228	3,073	3,074	3,073	3,073	(127)	(127)	(127)	(127)	(0)	
	Income	(3,345)	(3,200)	(3,200)	(3,200)	(3,200)	(126)	(126)	(126)	(126)	1	
	Net Expenditure	(117)	(127)	(126)	(127)	(127)						
C16 Strategy & Performance	Expenditure	619	845	845	845	845						
	Income											
	Net Expenditure	619	845	845	845	845						
C18 Third Sector Team	Expenditure	2,906	4,909	3,345	4,909	4,909	(50)	(50)	(50)	(50)	47	Variance to date reflects timing differences in the funding of expenditure.
	Income	(50)	(50)	(50)	(50)	(50)						
	Net Expenditure	2,856	4,859	3,295	4,859	4,859						
C20 Partnership & Engagement	Expenditure		1,071	1,468	1,071	1,071					(27)	Variance to date reflects timing differences in the funding of schemes' expenditure.
	Income			(979)							(100)	
	Net Expenditure		1,071	489	1,071	1,071					119	
C21 Healthy Boroughs	Expenditure		1,831	1,831	1,831	1,831						
	Income		(1,831)	(1,831)	(1,831)	(1,831)						
	Net Expenditure		0	0	0	0						
C22 LAP Menus	Expenditure		33	33	33	33						
	Income											
	Net Expenditure		33	33	33	33						
TOTAL FOR STRATEGY & PARTNERSHIP	Expenditure	3,525	8,689	7,522	8,689	8,689	(1,881)	(1,881)	(1,881)	(1,881)	16	
	Income	(50)	(1,881)	(2,860)	(1,881)	(1,881)					(34)	
	Net Expenditure	3,475	6,808	4,662	6,808	6,808					46	
C52 Legal Services	Expenditure	3,862	4,065	4,065	4,065	4,065						
	Income	(3,654)	(3,654)	(3,654)	(3,654)	(3,654)						
	Net Expenditure	208	411	411	411	411						
C58 Electoral Registration	Expenditure	600	629	629	629	629						
	Income											
	Net Expenditure	600	629	629	629	629						
C60 Borough Elections	Expenditure	30	55	55	55	55						
	Income											
	Net Expenditure	30	55	55	55	55						
TOTAL FOR LEGAL & ELECTORAL SERVICES	Expenditure	4,492	4,749	4,749	4,749	4,749						
	Income	(3,654)	(3,654)	(3,654)	(3,654)	(3,654)						
	Net Expenditure	838	1,095	1,095	1,095	1,095						

CHIEF EXECUTIVES	FULL YEAR							Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates
	Original Budget £'000	Latest Budget £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000	Variance (Previous & Latest Forecast Outturn) %	Variance to date reflects limiting differences in the funding of schemes' expenditure.	
C54 Scrutiny & Equalities	1,950	1,926	1,926	1,926				
Expenditure	(142)	(142)	(142)	(142)				
Income								
Net Expenditure	1,808	1,784	1,784	1,784				
TOTAL FOR SCRUTINY & EQUALITIES								
Expenditure	1,950	1,926	1,926	1,926				
Income	(142)	(142)	(142)	(142)				
Net Expenditure	1,808	1,784	1,784	1,784				
C56 Registration of Births, Deaths	1,045	1,059	1,059	1,059				
Expenditure	(389)	(389)	(417)	(389)				
Income								
Net Expenditure	652	670	679	670				
C62 Democratic Services	2,689	2,658	2,650	2,658				
Expenditure	(263)	(263)	(263)	(263)				
Income								
Net Expenditure	2,426	2,395	2,387	2,395				
C78 Demo Representation & Mgt	830	830	830	830				
Expenditure								
Income								
Net Expenditure	830	830	830	830				
TOTAL FOR DEMOCRATIC & REGISTRARS SERVICES	4,564	4,547	4,576	4,547				
Expenditure	(656)	(652)	(680)	(652)				
Income								
Net Expenditure	3,908	3,895	3,896	3,895				
C80 Corporate Management	3,620	3,702	3,701	3,702				
Expenditure	(163)	(140)	(142)	(140)				
Income								
Net Expenditure	3,457	3,562	3,559	3,562				
TOTAL FOR CHIEF EXECUTIVES	21,379	26,686	25,548	26,686				
Expenditure	(8,010)	(9,669)	(10,678)	(9,669)				
Income								
Net Expenditure	13,369	17,017	14,870	17,017				

CORPORATE QUARTERLY BUDGET MONITORING - DECEMBER 2010

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)	FULL YEAR								Variance (Previous & Latest Forecast Outturn) %	Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates										
	Original Budget				Latest Forecast						Variance (Latest Budget to Latest Forecast Outturn)									
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000			%	%								
TOTAL FOR PRE-PRIMARY	Expenditure	4,795	6,855	6,855	6,855															
	Income	(502)	(3,052)	(3,052)	(3,052)															
	Net Expenditure	4,293	3,803	3,803	3,803															
TOTAL FOR PRIMARY EDUCATION	Expenditure	142,139	143,904	143,903	143,904															
	Income	(18,025)	(19,413)	(19,412)	(19,413)															
	Net Expenditure	124,114	124,491	124,491	124,491															
TOTAL FOR SECONDARY	Expenditure	121,565	124,164	123,545	123,571		(593)	(0)												
	Income	(30,194)	(32,900)	(32,900)	(32,900)															
	Net Expenditure	91,371	91,264	90,645	90,671		(593)	(1)												
TOTAL FOR SPECIAL EDUCATION	Expenditure	12,342	12,069	12,069	12,069															
	Income	(1,984)	(1,656)	(1,655)	(1,656)															
	Net Expenditure	10,358	10,413	10,414	10,413															
G17 Support For Learning Serv DSG	Expenditure	4,204	4,350	4,416	4,394		44													
	Income	(1,184)	(1,092)	(1,069)	(1,156)		(64)													
	Net Expenditure	3,020	3,258	3,347	3,238		(20)	(1)												
G28 Educ Improvement Pishp DSG	Expenditure	263	263	246	263															
	Income																			
	Net Expenditure	263	263	246	263															
G29 Pupil Referral Unit	Expenditure	4,797	4,888	5,112	5,109		221													
	Income	(913)	(1,004)	(940)	(943)		61	(6)												
	Net Expenditure	3,884	3,884	4,172	4,166		282	7	(0)											
H10 Learning & Achievmt M & A DSG	Expenditure	195	458	700	700		242													
	Income																			
	Net Expenditure	195	458	700	700		242	53												
H11 Early Years Service DSG	Expenditure	8,249	7,168	7,168	7,168															
	Income	(5,854)	(4,283)	(4,283)	(4,283)															
	Net Expenditure	2,395	2,885	2,885	2,885															

SLA income from schools and noticeably some which was grant funded (and curtailed at short notice) has dropped by a further £70k from previous predictions, bringing the total reduction in income to £163k less than in 09/10. Staffing reductions have been made and are in process to compensate for this and this has also been offset by an underspend of £85k in cc 81603.

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)	FULL YEAR							Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates
	Original Budget £'000	Latest Budget £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)		Variance (Previous & Latest Forecast Outturn) %	
					£'000	%		
H16 Special Educ Needs DSG	8,191 (2,427)	8,191 (2,427)	8,157 (2,427)	8,006 (2,186)	(185) 241	(2) (10)	(2) (10)	
	Net Expenditure	5,764	5,730	5,820	56	1	2	
H18 Educ Psychology Serv DSG	128	128	128	128				
	Net Expenditure	128	128	128				
H27 14-19 Years DSG	590 (378)	590 (77)	607 (77)	590 (77)	590 (77)	(3) (3)	(3) (3)	No specific grant income for former LSC staff transferred 1.4.10. The overspend of £17k is the result of an increase in pension entitlements for the 5 LSC transferees and usage of agency staff to cover sickness absence. This is offset by compensatory savings in G28.
	Net Expenditure	212	513	513	513	513	513	
H78 Pupil Admissions & Excl DSG	501 (66)	556 (66)	594 (71)	594 (71)	38 (5)	7 (8)	7 (8)	
	Net Expenditure	435	490	523	33	7	7	
TOTAL FOR LEARNING & ACHIEVEMENT	27,118 (10,822)	26,592 (8,949)	27,128 (8,867)	26,952 (8,716)	360 233	1 (3)	(1) (2)	
	Net Expenditure	16,296	17,643	18,236	593	3	(0)	
H55 Children Looked After DSG	279	279	279	279				
	Net Expenditure	279	279	279				
H62 Attendance & Welfare Service	55	55	55	55				
	Net Expenditure	55	55	55				
TOTAL FOR CHILDRENS SOCIAL CARE	334	334	334	334	0	0	0	
	Net Expenditure	334	334	334	0	0	0	

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		FULL YEAR							Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates
		Original Budget £'000	Latest Budget £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000	Variance (Previous & Latest Forecast Outturn) %		
H68 External Funding DSG		Expenditure	(249,325)	(250,506)	(250,506)	(250,506)	(250,506)		
		Income							
		Net Expenditure	(249,325)	(250,506)	(250,506)	(250,506)	(250,506)		
H79 CSF Resources Mangt DSG		Expenditure	1,142	1,141	1,141	1,141	1,141		£490k savings measure / apply DSG to be confirmed by Schools Forum. £377k catering.
		Income							
		Net Expenditure	1,142	1,141	1,141	1,141	1,141		
H83 CSF Human Resources DSG		Expenditure	867	867	867	867	867		
		Income							
		Net Expenditure	867	867	867	867	867		
TOTAL FOR CHILDRENS SERVICES RESOURCES		Expenditure	2,009	2,008	2,008	2,008	2,008		
		Income	(249,325)	(250,506)	(250,506)	(250,506)	(250,506)		
		Net Expenditure	(247,316)	(248,498)	(248,498)	(248,498)	(248,498)	0	0
TOTAL BUILDING SCHOOLS FOR THE FUTURE		Expenditure	550	550	550	550	550		
		Income							
		Net Expenditure	550	550	550	550	550		
TOTAL FOR CSF SCHOOLS BUDGET (DSG)		Expenditure	310,852	316,476	316,392	316,243	316,243	(233)	(0)
		Income	(310,852)	(316,476)	(316,392)	(316,243)	(316,243)	233	(0)
		Net Expenditure	0	0	0	0	0	0	(0)

CORPORATE QUARTERLY BUDGET MONITORING - DECEMBER 2010

2% to 5%
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CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)	FULL YEAR						Explanation of any variance that is considered to be significant and all variances greater than £100k be significant and all variances greater than £100k Proposed mitigating action and dates
	Original Budget £'000	Latest Budget £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000	Variance (Previous & Latest Forecast Outturn) %	
TOTAL FOR PRE-PRIMARY EDUCATION GF	Expenditure Income	134	134	134	134		Capital Charges posted at year end
	Net Expenditure	134	134	134	134		
TOTAL FOR PRIMARY EDUCATION GF	Expenditure Income	4,003	4,003	4,003	4,003		Capital Charges posted at year end
	Net Expenditure	4,003	4,003	4,003	4,003		
TOTAL FOR SECONDARY EDUCATION GF	Expenditure Income	5,338	5,338	5,338	5,338		Capital Charges posted at year end
	Net Expenditure	5,338	5,338	5,338	5,338		
TOTAL FOR SPECIAL EDUCATION GF	Expenditure Income	481	481	481	481		Capital Charges posted at year end
	Net Expenditure	481	481	481	481		
G10 Learning & Achievement M & A GF	Expenditure Income	736 (241)	506 (241)	464 (241)	464 (241)	(8)	
	Net Expenditure	495	265	223	223	(42)	(16)
G11 Early Years Service GF	Expenditure Income	1,012 (321)	1,028 (337)	1,089 (355)	1,094 (355)	66 (18)	6 5
	Net Expenditure	691	691	734	739	48	7
G12 Local Authority Day Nurseries	Expenditure Income	3,015 (99)	3,015 (99)	3,071 (119)	3,015 (99)		(2)
	Net Expenditure	2,916	2,916	2,952	2,916		(17)
G13 Childrens Centres	Expenditure Income	14,014 (13,459)	13,337 (12,782)	13,337 (12,782)	13,337 (12,782)		
	Net Expenditure	555	555	555	555		
							Child Development Grant was reduced for a 2nd time by DiE. The amount of reduction was £424,581.

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)	FULL YEAR						Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	
	Original Budget £'000	Latest Budget £'000	Previous Forecast £'000	Latest Forecast £'000	Variance (Latest Budget to Latest Forecast) £'000	Variance (Previous & Latest Forecast Outturn) %		
G14 School Improvement Primary	Expenditure Income	3,616 (3,182)	4,893 (4,458)	4,893 (4,458)	4,849 (4,458)	(44) (44)	(1) (1)	
	Net Expenditure	434	435	435	391	(44)	(10)	
G16 Special Educational Needs GF	Expenditure Income	4,579 (145)	4,739 (145)	4,854 (145)	4,873 (145)	134 (134)	3 0	
	Net Expenditure	4,434	4,594	4,709	4,728	134	3	0
G18 Educational Psychology Serv GF	Expenditure Income	1,762 (864)	1,750 (864)	1,700 (873)	1,760 (979)	10 (115)	1 13	4 12
	Net Expenditure	898	886	827	781	(105)	(12)	(6)
G20 School Governance & Information	Expenditure Income	245	245	266 (30)	266 (30)	21 (30)	9 (100)	
	Net Expenditure	245	245	236	236	(9)	(4)	
G21 One O'Clock Clubs	Expenditure Income	277	277	277	277			
	Net Expenditure	277	277	277	277			
G22 Student Awards	Expenditure Income	378 (40)	378 (39)	378 (39)	378 (39)			
	Net Expenditure	338	339	339	339			
G26 School Improvement Secondary	Expenditure Income	3,052 (2,075)	3,825 (2,577)	3,847 (2,898)	3,726 (2,577)	(99) (2,577)	(3) (11)	(3) 2011.
	Net Expenditure	977	1,248	949	1,149	(99)	(8)	21
G27 14 to 19 Year GF	Expenditure Income	3,134 (1,853)	3,064 (601)	2,891 (1,610)	3,064 (601)			
	Net Expenditure	1,281	2,463	1,281	2,463			
G30 Arts & Music Service	Expenditure Income	1,405 (1,405)	1,349 (1,349)	795 (795)	971 (971)	(378) (378)	(28) (28)	
	Net Expenditure							
G33 E-Learning	Expenditure Income	670 (251)	1,186 (790)	1,186 (790)	1,153 (764)	(33) (26)	(3) (3)	(3) Budget shows full allocation of SF 1.1 Grant re City Learning Centre. Part of this grant relates to 2011-12. Virement required to bring budget into line.
	Net Expenditure	419	396	396	389	(7)	(2)	

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)	FULL YEAR							Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates
	Original Budget £'000	Latest Budget £'000	Previous Forecast £'000	Latest Forecast £'000	Variance (Latest Budget to Latest Forecast)		Variance (Previous & Latest Forecast)	
					Outturn	Outturn		
G34 Excellence In Cities	Expenditure Income Net Expenditure	434 (234) 200	688 (568) 120	688 (568) 120	403 (283) 120	(285) 285 (41)	(41) (50) (50)	
G35 Further Education & Training	Expenditure Income Net Expenditure	10,401 (10,401) 	6,975 (6,975) 	6,975 (6,975) 	6,975 (6,975) 			YPLA payments to Colleges cease at end of July 2010.
H17 Support for Learning Service	Expenditure Income Net Expenditure	613 (77) 536	778 (594) 184	778 (594) 184	778 (594) 184			
G78 Pupil Admissions & Excls GF	Expenditure Income Net Expenditure	528 (410) 118	582 (465) 117	604 (465) 139	604 (465) 139	22 22 4	4 19 (1)	ICT costs of Admissions Database plus School Admissions Appeals
TOTAL FOR LEARNING AND ACHIEVEMENT	Expenditure Income Net Expenditure	49,871 (35,057) 14,814	48,615 (32,884) 15,731	48,093 (33,737) 14,356	47,987 (32,358) 15,629	(628) 526 (102)	(1) (2) (1)	
G37 Youth & Community Learning M&A	Expenditure Income Net Expenditure	464 464	285 285	285 285	285 285			
G19 Parental Engagement & Support	Expenditure Income Net Expenditure	2,459 (1,645) 814	2,336 (893) 1,443	2,093 (1,252) 841	2,128 (639) 1,489	(208) 254 46	(9) (28) 3	2 Reduction in forecast for supplies & services.
G39 Youth & Connexions Service	Expenditure Income Net Expenditure	9,368 (2,309) 7,059	10,516 (1,337) 9,179	10,594 (3,091) 7,503	10,594 (1,416) 9,178	78 (79) (1)	1 6 (0)	
G40 Junior Youth Service	Expenditure Income Net Expenditure	1,337 (215) 1,122	1,337 (215) 1,122	1,268 (208) 1,060	1,268 (208) 1,060	(69) 7 (62)	(5) (3) (6)	
G41 Healthy Lives	Expenditure Income Net Expenditure	194 (45) 149	458 (309) 149	462 (309) 153	462 (309) 153	4 4 4	1 3 3	

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)	FULL YEAR							Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates
	Original Budget £'000	Latest Budget £'000	Previous Forecast £'000	Latest Forecast £'000	Variance (Latest Budget to Latest Forecast) £'000	%	Variance (Previous & Latest Forecast Outturn) %	
G42 Community Languages Services	856 (80) 776	1,066 (80) 986	1,066 (80) 986	1,230 (244) 986	164 (164) 0	15 205 0	15 205 0	Not in prescribed format - "August 2010" figures sent.
G43 Out-of-Hours Learning & Study	246 (56) 190	190 190	190 190	190 190				
G44 Extended Schools	3,078 (2,543) 535	3,092 (2,335) 757	3,290 (2,685) 605	3,442 (2,685) 757	350 (350) 0	11 15 0	5 25	
G45 Play	676 (376) 300	751 (451) 300	689 (389) 300	689 (389) 300	(62) 62 0	(8) (14) 0		
G60 Youth Offending Service	2,063 (1,114) 949	2,601 (1,407) 1,194	2,717 (1,480) 1,237	2,717 (1,480) 1,237	116 (73) 43	4 5 4		
G69 Communications	408 (260) 148	459 (308) 151	666 (449) 217	704 (496) 208	245 (188) 57	53 61 38	6 10 (4)	Increased trading activity.
TOTAL FOR YOUTH AND COMMUNITY LEARNING	21,149 (8,643) 12,506	23,091 (7,335) 15,756	23,320 (9,943) 13,377	23,709 (7,866) 15,843	618 (531) 87	3 7 1	2 (21) 18	
G49 Childrens Social Care M&A	265 265	541 (319) 222	541 (319) 222	541 (319) 222				
G50 Child Protection & Reviewing	2,358 (148) 2,210	2,366 (107) 2,259	2,474 (107) 2,367	2,482 (107) 2,375	116 116	5 5	0 0	
G51 Childrens Res M&A	779 779	779 779	803 803	827 827	48 48	6 6	3 3	

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		FULL YEAR							Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	
		Original Budget £'000	Latest Budget £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000	Variance (Previous & Latest Forecast Outturn) %			
G52 Childrens Res Residential		Expenditure	1,679	1,679	1,749	1,760	81	5	1	
		Income								
		Net Expenditure	1,679	1,679	1,749	1,760	81	5	1	
G53 Childrens Res Family Placement		Expenditure	3,078	3,032	3,028	2,950	(82)	(3)	(3)	
		Income	(66)	(66)	(74)	(43)	23	(35)	(42)	
		Net Expenditure	3,012	2,966	2,954	2,907	(59)	(2)	(2)	
G54 Childrens Res Commissioning		Expenditure	17,137	17,192	16,867	17,048	(144)	(1)	(1)	Additional Looked After child (additional 1 this month), and 3 P&V residential placements resulting in a reduced underspend from last month. The in-house residential currently has 100% occupancy. This remains a volatile budget and it only needs one or two high cost placements to take place and the outturn becomes an overspend.
		Income	(196)	(211)	(212)	(211)			(0)	
		Net Expenditure	16,941	16,981	16,655	16,837	(144)	(1)	(1)	
G55 Children Looked After GF		Expenditure	2,340	2,340	2,366	2,375	35	1	0	
		Income			(10)					
		Net Expenditure	2,340	2,340	2,356	2,375	35	1	1	
G56 Leaving Care		Expenditure	2,641	2,641	2,641	2,641				
		Income	(179)	(179)	(179)	(179)				
		Net Expenditure	2,462	2,462	2,462	2,462				
G57 Fieldwork Advice & Assessment		Expenditure	5,753	5,866	6,298	6,303	437	7	0	Additional Social Workers - Funding issues to be resolved (See SV
		Income	(1,210)	(1,323)	(1,540)	(1,597)	(274)	21	4	Profirma more information)
		Net Expenditure	4,543	4,543	4,758	4,706	163	4	(1)	
G58 Children with Disabilities		Expenditure	2,609	3,862	3,712	3,702	(160)	(4)	(0)	Additional funding for Aiming Higher for Disabled Children (Short Breaks), Deatch and Transition & Innovations grants are not yet showing in the budget. Virement pending.
		Income		(1,253)	(1,253)	(1,253)		100	(0)	
		Net Expenditure	2,609	2,609	2,459	2,449	(160)	(6)	(0)	
G59 Emergency Duty Team		Expenditure	352	352	384	384	32	9		
		Income	(44)	(44)	(43)	(43)	1	(2)		
		Net Expenditure	308	308	341	341	33	11		
G61 Children with Mental Health		Expenditure	1,803	1,803	1,803	1,728	(75)	(4)	(4)	
		Income								
		Net Expenditure	1,803	1,803	1,803	1,728	(75)	(4)	(4)	

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)	FULL YEAR						Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates
	Original Budget £'000	Latest Budget £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000	Variance (Previous & Latest Forecast Outturn) %	
G62 Attendance & Welfare Serv GF	Expenditure	1,745	1,739	1,771	32	2	
	Income	(509)	(508)	(593)	(85)	17	
	Net Expenditure	1,236	1,231	1,178	(53)	(4)	
H57 Family Support & Protection	Expenditure	4,492	6,096	5,679	(417)	(7)	
	Income	(500)	(2,093)	(2,046)	47	(2)	
	Net Expenditure	3,992	4,003	3,633	(370)	(9)	
G75 IT Social Care	Expenditure	696	688	678	(10)	(1)	
	Income	(379)	(378)	(379)	(1)	0	
	Net Expenditure	317	310	299	(11)	(4)	
TOTAL FOR CHILDRENS SOCIAL CARE	Expenditure	47,727	50,976	51,179	(107)	(0)	(1)
	Income	(3,231)	(6,481)	(6,770)	(289)	4	1
	Net Expenditure	44,496	44,495	44,462	(396)	(1)	(1)
G65 Transformation Project	Expenditure	336	251	309	58	23	
	Income	(50)	(50)	(101)	(51)	102	
	Net Expenditure	286	201	208	7	3	
G71 Strategy & Policy	Expenditure	783	480	475	(35)	(7)	(6)
	Income	(20)	(20)	(30)	(10)	50	
	Net Expenditure	783	460	445	(45)	(10)	(7)
G74 Equalities Development	Expenditure	870	938	893	(45)	(5)	
	Income	(14)	(20)	(20)	(6)	43	
	Net Expenditure	870	924	873	(51)	(6)	
TOTAL FOR DIRECTOR'S SERVICES	Expenditure	1,989	1,669	1,677	(22)	(1)	(2)
	Income	(50)	(84)	(151)	(67)	80	
	Net Expenditure	1,939	1,585	1,526	(89)	(6)	(2)
G79 CSF Resources Mangt GF	Expenditure	648	572	572			
	Income	(27)					
	Net Expenditure	621	572	572			
G67 Commissioned Services	Expenditure	2,506	3,506	3,430	(30)	(1)	1
	Income	(26)	(875)	(921)	(46)	5	
	Net Expenditure	2,480	2,631	2,509	(76)	(3)	2

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)	FULL YEAR							Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	
	Original Budget £'000	Latest Budget £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)		Variance (Previous & Latest Forecast Outturn)		
					£'000	%			£'000
G68 Major Government Grant Funding	Expenditure Income Net Expenditure	535 (448) 87	588 (588) 	588 (588) 	588 (588) 				
G70 Childrens Information Systems	Expenditure Income Net Expenditure	510 (126) 384	772 (137) 635	802 (147) 655	802 (147) 655	30 (10) 20	4 7 3	Cost pressures consequent to decision to cease Contact Point grant	
G72 Programme Management	Expenditure Income Net Expenditure	446 446	379 379	388 (36) 352	388 (36) 352	9 (36) (27)	2 (7)		
G80 Information & Support Services	Expenditure Income Net Expenditure	529 529	518 518	518 518	518 518				
G81 Building Dev & Tech Service	Expenditure Income Net Expenditure	1,169 (469) 700	1,038 (295) 743	1,157 (336) 821	1,152 (336) 816	114 (41) 73	11 14 10	(0) (1)	
G82 Childrens Services Finance	Expenditure Income Net Expenditure	1,564 (194) 1,370	(358) (194) (652)	9,512 (9,533) (21)	9,372 (9,533) (161)	9,730 (9,339) 391	(2,718) 4,814 (71)	(1) 667	(1) Nil budget for £9m central recharges. Forecast shows the gross position. £580k for savings measures against target, where outcomes currently showing on other votes. -£243k overachievement on savings and £44k o/s for Finance Team itself.
G83 CSF Human Resources GF	Expenditure Income Net Expenditure	1,567 (424) 1,143	1,697 (424) 1,273	1,880 (616) 1,264	2,064 (616) 1,448	367 (192) 175	22 45 (75)	10	Transfer of costs not funded by DSG Budget in H83 (pre 01/04/05 retirement costs) to G83
G84 Teacher Recruitment	Expenditure Income Net Expenditure								
G86 Professional Dev Centre	Expenditure Income Net Expenditure	805 (424) 381	760 (424) 336	701 (616) 85	701 (616) 85	(59) (192) (251)	(8) 45 (75)		250k of variance relates to Gorsefield Includes 205k of Income from Gorsefield which has no budget; increased prices and take up of SLAs

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)	FULL YEAR							Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates
	Original Budget £'000	Latest Budget £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000	Variance (Previous & Latest Forecast Outturn) %	%	
G87 Contract Services	Expenditure Income Net Expenditure	14,414 (14,414) 410	14,783 (14,373) 410	15,881 (15,510) 371	15,687 (15,274) 413	904 (901) 3	6 6 12	(1) Projected Gross spend & income reflects projected activity levels in non Bats* Contract Services; Orig budget based on 2008-9 Outturn
TOTAL FOR CHILDRENS SERVICES RESOURCES	Expenditure Income Net Expenditure	24,693 (16,128) 8,565	24,255 (16,886) 7,369	35,429 (27,687) 7,742	35,320 (27,451) 7,869	11,065 (10,565) 500	46 63 7	
G92 Non-Revenue Holding Accounts	Expenditure Income Net Expenditure							
G95 CCN Pooled Budgets	Expenditure Income Net Expenditure	7,259 (7,259) 	7,259 (7,259) 	205 (205) 	7,259 (7,259) 			3,441 3,441
TOTAL FOR NON-REVENUE HOLDING ACCOUNTS	Expenditure Income Net Expenditure	7,259 (7,259) 0	205 (205) 0	205 (205) 0	7,259 (7,259) 0	7,054 (7,054) 0	3,441 3,441 0	
TOTAL FOR REVENUE HOLDING ACCOUNTS	Expenditure Income Net Expenditure	3,329 (3,329) 	3,329 (3,329) 	3,329 (3,329) 	3,329 (3,329) 			
TOTAL FOR CSF GENERAL FUND	Expenditure Income Net Expenditure	165,973 (73,697) 92,276	162,096 (67,204) 94,892	173,188 (81,769) 91,419	180,076 (85,184) 94,892	17,980 (17,980) 0	11 27 0	4 4 4
BUDGET TRANSFERS TO DIRECTORATES								
LIFELONG LEARNING TO CLC	Expenditure Income Net Expenditure	787 787						
BUILDING SCHOOLS FOR THE FUTURE TO D&R	Expenditure Income Net Expenditure	833 833						
REVISED TOTAL FOR CSF GENERAL FUND	Expenditure Income Net Expenditure	167,593 (73,697) 93,896	162,096 (67,204) 94,892	173,188 (81,769) 91,419	180,076 (85,184) 94,892			

CORPORATE QUARTERLY BUDGET MONITORING - DECEMBER 2010

COMMUNITIES, LOCALITIES & CULTURE		FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates
		Original Budget £'000	Latest Budget £'000	Previous Forecast £'000	Latest Forecast £'000	Variance (Latest Budget to Latest Forecast) £'000	Variance (Previous & Latest Forecast) %	Latest Forecast Outturn	Latest Forecast Outturn	Variance (Previous & Latest Forecast) %	Latest Forecast Outturn	
E01 Management & Support		2500	2,594	2,523	2,594	0	0	0	0	0	3	
Expenditure		(2,500)	(2,594)	(2,523)	(2,594)	(0)	0	0	0	0	3	
Income		0	0	0	0	0	0	0	0	0	0	
Net Expenditure		2500	(2,594)	(2,523)	(2,594)	0	0	0	0	0	3	
E10 Public Realm M&A		712	1,027	892	1,027	0	0	0	0	0	15	Reallocation of Support charges across services
Expenditure		(712)	(1,027)	(892)	(1,027)	0	0	0	0	0	15	
Income		0	0	0	0	0	0	0	0	0	0	
Net Expenditure		712	(1,027)	(892)	(1,027)	0	0	0	0	0	15	
E11 Waste & Cleansing Services		30,690	30,797	30,797	30,797	0	0	0	0	0	0	Risk: Cleansing contract indexation has now been agreed with contractor. Further steps are being taken working with the contractor to ameliorate any major budget impact and to ensure all cost are contained within budget.
Expenditure		(4,377)	(4,506)	(4,507)	(4,506)	0	0	0	0	0	0	
Income		26,313	26,291	26,290	26,291	0	0	0	0	0	0	
Net Expenditure		26,313	26,291	26,290	26,291	0	0	0	0	0	0	
E12 Transportation & Highways		12,064	13,175	13,171	13,175	0	0	0	0	0	0	
Expenditure		(2,074)	(3,105)	(3,101)	(3,155)	(50)	2	0	0	0	0	
Income		9,990	10,070	10,070	10,020	(50)	(0)	0	0	0	0	
Net Expenditure		12,064	13,175	13,171	13,175	0	2	0	0	0	0	
E14 Local Enforcement Teams		1,853	1,833	1,833	1,833	0	0	0	0	0	0	
Expenditure		(1,853)	(1,833)	(1,833)	(1,833)	0	0	0	0	0	0	
Income		0	0	0	0	0	0	0	0	0	0	
Net Expenditure		1,853	(1,833)	(1,833)	(1,833)	0	0	0	0	0	0	
E43 Parks & Open Spaces		6,862	7,018	6,818	7,018	0	0	0	0	0	3	Risk: £200k has been allocated through the LAP menus for Park projects, however delays in LAP consultative Steering Groups being held is likely to result in a spend of 50% being achieved in year. Request to carry forward funding to 2011/12 will be made.
Expenditure		(931)	(894)	(894)	(894)	0	0	0	0	0	3	
Income		5,931	6,124	5,924	6,124	0	0	0	0	0	0	
Net Expenditure		6,862	7,018	6,818	7,018	0	0	0	0	0	3	
E30 Fleet Management		1,032	1,032	1,032	1,032	0	0	0	0	0	0	
Expenditure		(1,032)	(1,032)	(1,032)	(1,032)	0	0	0	0	0	0	
Income		0	0	0	0	0	0	0	0	0	0	
Net Expenditure		1,032	(1,032)	(1,032)	(1,032)	0	0	0	0	0	0	
E31 Passenger Transport		4,748	4,748	4,748	4,748	0	0	0	0	0	0	
Expenditure		(4,748)	(4,748)	(4,748)	(4,748)	0	0	0	0	0	0	
Income		0	0	0	0	0	0	0	0	0	0	
Net Expenditure		4,748	(4,748)	(4,748)	(4,748)	0	0	0	0	0	0	
E32 DSO Vehicle Workshop		434	434	434	434	0	0	0	0	0	0	
Expenditure		(434)	(434)	(434)	(434)	0	0	0	0	0	0	
Income		0	0	0	0	0	0	0	0	0	0	
Net Expenditure		434	(434)	(434)	(434)	0	0	0	0	0	0	
Public Realm Total		58,395	60,064	59,725	60,064	0	0	0	0	0	1	
Expenditure		(16,161)	(17,579)	(17,441)	(17,629)	(50)	0	0	0	0	1	
Income		42,234	42,465	42,284	42,435	(50)	(0)	0	0	0	0	
Net Expenditure		42,234	42,465	42,284	42,435	(50)	(0)	0	0	0	1	
E20 Environment Control Manager		123	123	123	123	0	0	0	0	0	0	
Expenditure		(123)	(123)	(123)	(123)	0	0	0	0	0	0	
Income		0	0	0	0	0	0	0	0	0	0	
Net Expenditure		123	(123)	(123)	(123)	0	0	0	0	0	0	

COMMUNITIES, LOCALITIES & CULTURE	FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates
	Original Budget £'000	Latest Forecast Outturn £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)		Variance (Previous & Latest Forecast Outturn)		%	%	
					£'000	£'000	£'000	£'000			
E21 Trading Standards	Expenditure	2,498	2,629	2,628	2,629	0	0	0	0	0	
	Income	(874)	(1,056)	(1,056)	(1,056)	0	0	0	0	0	
	Net Expenditure	1,624	1,573	1,572	1,573	0	0	0	0	0	
E22 Environmental Health	Expenditure	6,738	7,422	7,422	7,422	0	0	0	0	0	
	Income	(1,199)	(1,866)	(1,866)	(1,866)	0	0	0	0	0	
	Net Expenditure	5,539	5,556	5,557	5,556	0	0	0	0	(0)	
E23 Concessionary Fares	Expenditure	4,481	5,767	5,767	5,767	0	0	0	0	0	
	Income	(3)	(3)	(3)	(3)	0	0	0	0	0	
	Net Expenditure	4,478	5,764	5,764	5,764	0	0	0	0	0	
E24 Parking Control	Expenditure	9,873	9,873	9,873	9,873	0	0	0	0	0	
	Income	(9,873)	(9,873)	(9,873)	(9,873)	0	0	0	0	0	
	Net Expenditure	0	0	0	0	0	0	0	0	0	
E36 Health & Safety	Expenditure	909	856	856	856	0	0	0	0	0	
	Income	(440)	(440)	(440)	(440)	0	0	0	0	0	
	Net Expenditure	469	416	416	415	0	0	0	0	(0)	
E25 Street Trading	Expenditure	2,131	2,131	2,131	2,131	0	0	0	0	0	
	Income	(2,131)	(2,131)	(2,131)	(2,131)	0	0	0	0	0	
	Net Expenditure	0	0	0	0	0	0	0	0	0	
Environment Control Total	Expenditure	26,753	28,800	28,800	28,800	1	0	0	0	0	
	Income	(14,643)	(15,492)	(15,492)	(15,492)	0	0	0	0	0	
	Net Expenditure	12,110	13,308	13,308	13,308	0	0	0	0	(0)	
E40 Divisional Management	Expenditure	169	169	169	169	0	0	0	0	0	
	Income	(169)	(169)	(169)	(169)	0	0	0	0	0	
	Net Expenditure	0	0	0	0	0	0	0	0	0	
E41 Idea Stores	Expenditure	9,748	9,029	9,092	8,971	(58)	(1)	(1)	(1)	(1)	
	Income	(1,499)	(1,222)	(1,222)	(1,245)	(23)	2	2	2	2	
	Net Expenditure	8,249	7,807	7,870	7,726	(81)	(1)	(1)	(2)	(2)	
E42 Sports & Physical Activity	Expenditure	4,952	5,439	5,334	5,345	(94)	(2)	(2)	0	0	
	Income	(379)	(707)	(707)	(707)	0	0	0	0	0	
	Net Expenditure	4,473	4,732	4,627	4,638	(94)	(2)	(2)	0	0	
E44 Arts & Events	Expenditure	1,950	2,480	2,451	2,480	0	0	0	0	1	
	Income	(471)	(951)	(951)	(951)	0	0	0	0	0	
	Net Expenditure	1,479	1,529	1,500	1,529	0	0	0	0	2	
E45 Mile End Park	Expenditure	847	847	847	847	0	0	0	0	0	
	Income	(847)	(847)	(847)	(847)	0	0	0	0	0	
	Net Expenditure	0	0	0	0	0	0	0	0	0	

COMMUNITIES, LOCALITIES & CULTURE		FULL YEAR					Variance (Previous & Latest Forecast Outturn) %	Explanation of any variance that is considered to be significant and all variances greater than £100k be significant and all variances greater than £100k Proposed mitigating action and dates
		Original Budget £'000	Latest Forecast Outturn £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) %		
E47 Lifelong Learning		Expenditure	0	4,972	5,524	225	4	1
		Income	0	(3,729)	(3,729)	0		
		Net Expenditure	0	1,243	1,795	225	14	44
Cultural Services Total		Expenditure	17,566	22,865	23,336	73	0	2
		Income	(3,365)	(7,625)	(7,648)	(23)	0	0
		Net Expenditure	14,201	15,240	15,688	50	0	3
E51 Head of Crime Reduction		Expenditure	132	185	185	0		
		Income	0	0	0	0		
		Net Expenditure	132	185	185	0	0	0
E53 Partnership & Performance		Expenditure	1,828	2,524	2,524	0		12
		Income	(87)	(218)	(218)	0		
		Net Expenditure	1,741	2,306	2,306	0	0	13
E54 Operations		Expenditure	2,485	2,925	2,925	0		1
		Income	(502)	(563)	(563)	0		
		Net Expenditure	1,983	2,362	2,362	0	0	2
E55 Policy & Victims		Expenditure	771	946	946	0		
		Income	(77)	(153)	(153)	0		
		Net Expenditure	694	793	793	0	(0)	(0)
E56 Drugs Action Team		Expenditure	3,319	5,147	5,175	0		1
		Income	(1,957)	(3,717)	(3,717)	0		
		Net Expenditure	1,362	1,430	1,458	0	0	2
Community Safety Total		Expenditure	8,535	11,755	11,755	0		3
		Income	(2,623)	(4,651)	(4,651)	0		
		Net Expenditure	5,912	7,104	7,104	(0)	(0)	5
E61 Participation & Engagement		Expenditure	2,348					
		Income	(1,895)	0	0	0	0	0
		Net Expenditure	453	0	0	0	0	0
Tower Hamlets Partnerships Total		Expenditure	0	899	899	0		1
		Income	0	(41)	(41)	0		(95)
		Net Expenditure	0	858	858	0	0	0
Service Integration Total		Expenditure	116,097	127,375	127,448	74	0	1
		Income	(41,187)	(47,981)	(48,622)	(74)	0	(1)
		Net Expenditure	74,910	79,393	79,393	(0)	(0)	2

CORPORATE QUARTERLY BUDGET MONITORING - DECEMBER 2010

2% to 5% Amber
>5% Red

DEVELOPMENT & RENEWAL GENERAL FUND	Original Budget £'000	Latest Budget £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Previous & Latest Forecast Outturn)		Explanation of any variance that is considered to be significant and all variances greater than £100k be mitigating action and dates
					£'000	%	
J04 Major Project Development	Expenditure 3,020 Income (1,116) Net Expenditure 1,904	3,546 (958) 2,588	3,590 (987) 2,603	3,625 (1,048) 2,577	79 (90) (11)	2 9 (0)	1 6 (1)
J06 Development Decisions	Expenditure 3,119 Income (2,631) Net Expenditure 488	3,789 (2,508) 1,281	3,755 (2,473) 1,282	3,741 (2,506) 1,235	(48) 2 (46)	(1) (0) (4)	(0) 1 (4)
K99 Building Control Trading Account	Expenditure 2,227 Income (2,227) Net Expenditure 0	1,457 (1,457) 0	1,235 (1,235) 0	1,241 (1,241) 0	(216) 216 0	(15) (15) 0	0 0 0
K98 Local Land Charges Trading Account	Expenditure 0 Income 0 Net Expenditure 0	481 (481) 0	398 (290) 108	391 (391) 0	(90) 90 0	(19) (19) 100	(2) 35 (100)
TOTAL FOR DEVELOPMENT & BUILDING CONTROL	Expenditure 8,366 Income (5,974) Net Expenditure 2,392	9,273 (5,404) 3,868	8,978 (4,965) 3,993	8,998 (5,186) 3,812	(275) 218 (66)	(3) (4) (1)	0 4 (5)
J08 Programmes and Projects Funding	Expenditure 1,630 Income (1,580) Net Expenditure 50	50 0 50	63 0 63	63 0 63	13 0 13	26 0 26	0 0 0
J12 Resources	Expenditure 1,822 Income (388) Net Expenditure 1,434	2,551 (531) 2,020	2,608 (531) 2,077	2,616 (531) 2,085	65 0 65	3 0 3	0 0 0
TOTAL FOR RESOURCES	Expenditure 3,452 Income (1,968) Net Expenditure 1,484	2,601 (531) 2,070	2,671 (531) 2,140	2,679 (531) 2,148	78 0 78	3 4 4	0 0 0
J14 Management & Support Services	Expenditure 3,169 Income (290) Net Expenditure 2,879	859 (451) 407	895 (251) 644	895 (251) 644	36 200 237	4 (44) 58	0 0 0
J16 Asset Management	Expenditure 1,975 Income (804) Net Expenditure 1,171	1,956 (804) 1,151	1,977 (868) 1,109	1,948 (863) 1,085	(8) (59) (66)	(0) 7 (6)	(1) (1) (2)
J18 Olympics	Expenditure 964 Income (79) Net Expenditure 885	1,464 (104) 1,360	1,480 (686) 794	1,495 (376) 1,119	31 (272) (241)	2 262 (18)	1 (45) 41

DEVELOPMENT & RENEWAL GENERAL FUND		Original Budget £'000	Latest Budget £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	(Latest Budget to Latest Forecast Outturn) %	Variance (Previous & Latest Forecast Outturn) %	Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	
J20 Strategy, Regeneration and Sustainability		Expenditure Income Net Expenditure	3,982 (1,865) 2,117	2,907 (1,213) 1,693	2,856 (1,205) 1,653	(49) 8 (40)	(2) (1) (2)	0 1 (1)	
J22 Housing Regeneration		Expenditure Income Net Expenditure	367 (449) 82	750 (588) 163	802 (641) 200	841 (641) 37	12 9 23	5 26 (32) Risk - Inability to secure capital resources in future years to fund ongoing project management costs for capital schemes.	
J24 Employment & Enterprise		Expenditure Income Net Expenditure	3,018 (2,315) 703	4,450 (2,277) 2,173	3,345 (1,192) 2,153	(1,105) 1,085 (20)	(25) (48) (1)	6 (49) 168	
J26 Lettings		Expenditure Income Net Expenditure	1,731 (855) 876	1,731 (855) 876	2,546 (1,670) 876	815 (815) 0	47 (815) 0	0 0 0 This budget needs to be disaggregated across the usual categories of Income & Expenditure.	
J30 BSF Programme		Expenditure Income Net Expenditure	1,337 (550) 787	1,344 (550) 794	1,374 (550) 824	37 0 37	3 0 5	2 0 4	
J32 Admin Buildings		Expenditure Income Net Expenditure	22,617 (18,234) 4,383	22,617 (18,233) 4,384	22,617 (18,233) 4,384	0 1 1	0 0 0	0 0 0	
J34 Depots		Expenditure Income Net Expenditure	475 (459) 16	475 (459) 16	475 (459) 16	0 0 0	0 0 0	0 0 0 This budget currently assumes full internal cost recovery will be generated from other Directorates.	
TOTAL FOR DEVELOPMENT & RENEWAL		Expenditure Income Net Expenditure	27,024 (14,599) 12,425	50,419 (31,471) 18,949	49,783 (32,275) 17,508	50,071 (31,157) 18,914	(348) 314 (34)	(1) (1) (0)	1 (3) 8
BUDGET TRANSFERS FROM DIRECTORATES									
A49 Homeless & Housing Advice		Expenditure Income Net Expenditure	38,933 (36,684) 2,249	38,933 (36,684) 2,249	33,252 (30,657) 2,595	33,184 (30,656) 2,528	(5,749) 6,028 279	(15) (16) 12	(0) (0) (3) The £5,749K Gross Expenditure variance is due to two main factors : 1) There are less households in temporary accommodation than originally budgeted for. In consequence of the year-on-year rolling forward of the budgets on the Temporary Accommodation budget heads however, actual expenditure on the same has diminished as the service succeeded the 2010 CLG target to prevent homelessness, and reduced the numbers of households in temporary accommodation. 2) An underspend on the Supplies and Services budget head due to a much improved performance on the Provision for Bad Debts budget head. The Gross Income variance likewise reflects decreased temporary accommodation placements, with fewer households contributing to Administrative Charges than originally budgeted for.
REVISED TOTAL FOR DEVELOPMENT & RENEWAL		Expenditure Income Net Expenditure	27,024 (14,599) 12,425	89,352 (68,155) 21,197	83,035 (61,813) 21,442	(6,097) 6,342 245	(7) (9) 1	0 (2) 7	

CORPORATE QUARTERLY BUDGET MONITORING - DECEMBER 2010

RESOURCES	FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	
	Original Budget £'000	Latest Budget £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) %		Variance (Previous & Latest Forecast Outturn) %					
					£'000	%	£'000	%				
R34 Internal Audit	Expenditure 911	955	955	955								
	Income (923)	(973)	(973)	(973)								
	Net Expenditure	(12)	(18)	(18)								
R40 Risk Management	Expenditure 585	585	585	585								
	Income (592)	(592)	(592)	(592)								
	Net Expenditure	(7)	(7)	(7)								
TOTAL FOR AUDIT & RISK	Expenditure 1,496	1,540	1,540	1,540								
	Income (1,515)	(1,565)	(1,565)	(1,565)								
	Net Expenditure	(19)	(25)	(18)								
R36 Council Tax & NNDR	Expenditure 34,595	34,057	34,057	34,057								
	Income (31,109)	(31,159)	(31,159)	(31,159)								
	Net Expenditure	3,484	2,898	2,898								
R42 Debtors Income Service	Expenditure 1,218	1,218	1,218	1,218								
	Income (1,185)	(1,185)	(1,185)	(1,185)								
	Net Expenditure	33	33	33								
R44 Cashiers	Expenditure 505	505	505	505								
	Income (508)	(508)	(508)	(508)								
	Net Expenditure	(3)	(3)	(3)								
R48 Information Services	Expenditure 9,589	9,589	9,589	9,589								
	Income (9,737)	(9,674)	(9,674)	(9,674)								
	Net Expenditure	(139)	(65)	(65)								
R50 Customer Access	Expenditure 7,354	7,453	7,453	7,453								
	Income (3,394)	(3,535)	(3,535)	(3,535)								
	Net Expenditure	3,960	3,918	3,918								
R54 Housing Benefits	Expenditure 187,969	187,969	187,969	187,969								
	Income (187,474)	(187,474)	(187,474)	(187,474)								
	Net Expenditure	495	495	495								
R58 Benefits Admin	Expenditure 7,913	7,945	7,945	7,945								
	Income (5,932)	(5,932)	(5,932)	(5,932)								
	Net Expenditure	1,980	2,013	2,013								
R60 Reprographics	Expenditure 421	421	421	421								
	Income (425)	(425)	(425)	(425)								
	Net Expenditure	(4)	(4)	(4)								
TOTAL FOR CUSTOMER ACCESS & ICT	Expenditure 249,571	249,157	249,157	249,157								
	Income (239,765)	(239,892)	(239,892)	(239,892)								
	Net Expenditure	9,806	9,265	9,265								

RESOURCES	FULL YEAR						Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates
	Original Budget £'000	Latest Budget £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) %	Variance (Previous & Latest Forecast Outturn) %	
R38 Procurement	Expenditure 965 Income (752) Net Expenditure 213	1,073 (752) 321	1,073 (752) 321	1,073 (752) 321			Variances to date reflect R2P costs.
R46 Payments	Expenditure 761 Income (803) Net Expenditure (42)	774 (803) (29)	774 (803) (29)	774 (803) (29)			
TOTAL FOR PROCUREMENT & PAYMENTS	Expenditure 1,726 Income (1,555) Net Expenditure 171	1,847 (1,555) 292	1,847 (1,555) 292	1,847 (1,555) 292		50	
R32 Corporate Finance	Expenditure 2,432 Income (2,261) Net Expenditure 171	2,424 (2,261) 163	2,424 (2,261) 163	2,424 (2,261) 163			Variance to date reflect FMIP costs.
R82 Non-Distributed Costs	Expenditure 1,575 Income (125) Net Expenditure 1,450	1,482 (125) 1,482	1,482 (125) 1,482	1,482 (125) 1,482			
TOTAL FOR CORPORATE FINANCE & NDC	Expenditure 4,007 Income (2,386) Net Expenditure 1,621	3,906 (2,261) 1,645	3,906 (2,261) 1,645	3,906 (2,261) 1,645			
R62 Business Development	Expenditure Income Net Expenditure	186 (186) 	186 (186) 	186 (186) 			Variances to date reflect PMO Costs.
TOTAL FOR BUSINESS DEVELOPMENT	Expenditure Income Net Expenditure	186 (186) 0	186 (186) 0	186 (186) 0			
R90 HR Strategy	Expenditure 1,174 Income (1,337) Net Expenditure (163)	1,541 (1,253) 288	1,541 (1,253) 288	1,541 (1,253) 288			
R92 HR Consultancy	Expenditure 3,446 Income (3,114) Net Expenditure 332	3,459 (3,127) 332	3,459 (3,127) 332	3,459 (3,127) 332			
R94 HR Operations	Expenditure 3,780 Income (2,511) Net Expenditure 1,269	3,849 (2,581) 1,268	3,849 (2,581) 1,268	3,849 (2,581) 1,268			
R96 PAS Schemes	Expenditure 1,330 Income (433) Net Expenditure 897	1,330 (433) 897	1,330 (433) 897	1,330 (433) 897			
TOTAL FOR HR SERVICES	Expenditure 9,730 Income (7,395) Net Expenditure 2,335	10,179 (7,394) 2,785	10,179 (7,394) 2,785	10,179 (7,394) 2,785			Variances to date reflect HRIP costs.

RESOURCES	FULL YEAR						Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates
	Original Budget £'000	Latest Budget £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000	Variance (Previous & Latest Forecast Outturn) %	
R80 Directors Office	Expenditure	216	216	216	216		
	Income	(22)	(22)	(22)	(22)		
	Net Expenditure	194	194	194	194		
TOTAL FOR DIRECTORS OFFICE							
	Expenditure	217	216	216	216		
	Income	(22)	(22)	(22)	(22)		
	Net Expenditure	195	194	194	194		
TOTAL FOR RESOURCES							
	Expenditure	266,530	267,032	267,031	267,031		
	Income	(252,616)	(252,875)	(252,875)	(252,875)		
	Net Expenditure	13,914	14,157	14,156	14,156		
BUDGET TRANSFERS TO DIRECTORATES							
	Expenditure	22,666					
	Income	(18,234)					
	Net Expenditure	4,432					
ADMIN BUILDINGS TO D&R							
	Expenditure	476					
	Income	(459)					
	Net Expenditure	17					
DEPOTS TO D&R							
	Expenditure	289,672					
	Income	(271,309)					
	Net Expenditure	18,363					
REVISED TOTAL FOR RESOURCES							

CORPORATE QUARTERLY BUDGET MONITORING - DECEMBER 2010

CORPORATE COSTS & CAPITAL FINANCING	FULL YEAR						Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates
	Original Budget £'000	Latest Budget £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000	Variance (Previous & Latest Forecast Outturn) %	
Expenditure	19,248	21,454	21,454	21,454	0	0	
Income	(1,500)	(6,336)	(6,336)	(6,336)	0	0	Budget virements have been effected between income and expenditure to reflect expected profile, with no bottom line effect.
Net Expenditure	17,748	15,118	15,118	15,118	0	0	

Budget contingencies held against risks will be allocated to the cost of delivering the Council's savings programme in the current and future years. This includes costs of redundancies, costs of project delivery and temporary arrangements to deal with the loss of specific grants in Children's Services.

HOUSING REVENUE ACCOUNT QUARTERLY BUDGET MONITORING - DECEMBER

2% to 5%
Amber
>5% Red

FULL YEAR

HOUSING REVENUE ACCOUNT	Original Budget	Latest Budget	Forecast Outturn	Variance (Latest Budget to Forecast Outturn)		Variance (From previous Forecast Outturn)	Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates
				£'000	%		

DIRECTLY CONTROLLED INCOME BUDGETS

Dwelling & Non Dwelling Rents	Income	(59,427)	(59,082)	(59,386)	(304)	1	Tower Hamlets Homes continues to project income from tenant rents as higher than originally anticipated due to the return of Latham House to the Borough's ownership, and good performance in relation to the re-letting of void properties. The rental in respect of commercial properties is higher than previously estimated, following the revision of various lease agreements.
	Net Expenditure	(59,427)	(59,082)	(59,386)	(304)	1	
Tenant & Leaseholder Service Charges	Income	(16,705)	(17,050)	(16,201)	849	(5)	Tower Hamlets Homes has further reduced its forecast of income from estate parking enforcement. This is partly offset by a similar reduction in the contract price (see Special Services, Rents, Rates and Taxes below). Income is also lower than estimated to reflect the reduction in deep cleaning costs.
	Net Expenditure	(16,705)	(17,050)	(16,201)	849	(5)	

INDIRECT INCOME BUDGETS

Housing Revenue Account Subsidy	Income	(13,625)	(13,625)	(13,625)			Many of the elements of the Authority's HRA subsidy entitlement are pre-set for the financial year. However a major constituent of the grant relates to capital charges. These are subject to fluctuation in relation to any changes in interest rates.
	Net Expenditure	(13,625)	(13,625)	(13,625)			
Investment Income Received	Income	(200)	(200)	(220)	(20)		Mortgage interest received is higher than anticipated.
	Net Expenditure	(200)	(200)	(220)	(20)	10	
General Fund Contributions	Income	(520)	(520)	(520)			
	Net Expenditure	(520)	(520)	(520)			
TOTAL INCOME	(90,477)	(90,477)	(89,952)	525	(1)	(231)	
	Net Expenditure	(90,477)	(90,477)	(89,952)	525	(1)	(231)

DIRECTLY CONTROLLED EXPENDITURE BUDGETS

Repairs & Maintenance	Expenditure	21,705	21,705	21,705			Tower Hamlets Homes is projecting that expenditure on Repairs and Maintenance will be in line with the budget, although it should be noted that this budget significantly overspent in the 2009-10 financial year. Various control mechanisms have been put in place by THH to control expenditure levels, and this budget is subject to on-going regular scrutiny by the THH Senior Management Team.
	Net Expenditure	21,705	21,705	21,705			

HOUSING REVENUE ACCOUNT QUARTERLY BUDGET MONITORING - DECEMBER

2% to 5%
Amber
>6% Red

FULL YEAR									
HOUSING REVENUE ACCOUNT	Original Budget	Latest Budget	Forecast Outturn	Variance (Latest Budget to Forecast Outturn)		Variance (From previous Forecast Outturn)	Explanation of any variance that is considered to be significant and all variances greater than £100k	Proposed mitigating action and dates	
				£'000	£'000				
Supervision & Management	Expenditure	25,652	25,652	25,825	173	1	Tower Hamlets Homes has implemented an Action Plan which is reducing the forecast overspend that has been projected across the overall HRA. To date savings of over £300k have been achieved. These are reflected in the overall reduction in the projected overspend.		87
	Net Expenditure	25,652	25,652	25,825	173	1		87	
Special Services, Rent Rates & Taxes	Expenditure	13,911	13,911	13,601	(310)	(2)	The reduced expenditure is partly due to the reduction in prices in respect of the Estate Parking contract, together with lower costs associated with the deep cleaning programme. These reductions will be passed on to leaseholders and contribute towards the reduced income from leaseholder service charges (see Tenant and Leaseholder Service Charges - above). In addition a refund of various historic water charges credits has been agreed with Thames Water Utilities.		(151)
	Net Expenditure	13,911	13,911	13,601	(310)	(2)		(151)	
INDIRECT EXPENDITURE BUDGETS									
Provision for Bad & Doubtful Debts	Expenditure	900	900	585	(315)	(35)	Income collection rates during the financial years have been assessed and the improved rates have resulted in a reduction in the bad debt provision		(315)
	Net Expenditure	900	900	585	(315)	(35)		(315)	
Capital Financing Charges	Expenditure	32,605	32,605	32,605			Capital Financing Costs partially reflect the Authority's Consolidated Rate of Interest. This is currently in line with forecast but must continue to be closely monitored. Changes in interest rates will also impact upon the Council's Housing Revenue Account Subsidy entitlement.		
	Net Expenditure	32,605	32,605	32,605					
TOTAL EXPENDITURE									
	Expenditure	94,773	94,773	94,321	(452)	(37)			(379)
	Net Expenditure	94,773	94,773	94,321	(452)	(37)			(379)
CONTRIBUTIONS FROM RESERVES									
	Total Net Expenditure	4,296	4,296	4,369	73	(37)			(610)
	Income	(3,000)	(3,000)	(3,000)					
	Net Expenditure	(3,000)	(3,000)	(3,000)					
TOTAL FOR HOUSING REVENUE ACCOUNT									
	Total Net Expenditure	1,296	1,296	1,369	73	(37)			(610)

Efficiency Savings Summary 2010/11

	Savings Target 2010/11	Forecast Savings as at Qtr 3	Actual Savings as at Qtr 3	Forecast Outturn Savings	Variance	Comments
	£000's	£000's	£000's	£000's	£000's	
ADULTS HEALTH & WELLBEING						
SAV/AHWB/02 (08) Improved efficiency of procurement of Supplies & Services	150	113	113	150	0	
SAV/AHWB/05 (08) Business Process Reengineering	-34	-25	-25	-34	0	
SAV/AHWB/01 Continuing Health Care charges	97	73	73	97	0	
TOTAL - Adults Health & Wellbeing	213	161	161	213	0	
CHILDREN, SCHOOLS AND FAMILIES						
SAV/CS/01 (09) Staffing review	375	281	281	375	0	
SAV/CS/02 (09) Unit Cost Analysis	228	171	171	228	0	
SAV/CS/02 (08) Streamlining Support for Families in need	56	42	42	56	0	Identified savings in salaries being achieved
SAV/CS/03 (08) Children's Social Care Commissioning	100	75	75	100	0	Budget remains volatile with high individual placement costs
SAV/CS/04 (08) Organisational Restructure YPL	40	30	30	40	0	
SAV/CS/05 (08) Invest to Save - Attendance Welfare Service	78	59	59	78	0	Identified savings in salaries being achieved
SAV/CS/06 (08) Non-Statutory Support to Schools	25	19	19	25	0	
SAV/CS/08 (08) Vendor Managed Service	30	22	22	30	0	
SAV/CS/10 (08) Young People Outside School	40	30	0	0	-40	The service is in balance overall
SAV/CS/12 (08) Review of non & statutory provision	250	188	138	183	-67	G49,G50,G51,G52, G53, G57, G58 and G59 are not currently achieving their sav/cs/12 salary savings targets.
SAV/CS/13 (08) Early Years Advisory Team	50	38	38	50	0	Some of the salary costs of managers will be recharged to other cost centres at end of year.
SAV/CS/14 (08) Streamlining of Extended Provisions	70	52	52	70	0	
SAV/CS/15 (08) Restructure of Quality and Audit Team	24	18	18	24	0	
SAV/CS/16 (08) EYCL Efficiencies	197	148	148	197	0	
TOTAL - Children's Services	1,563	1,173	1,093	1,456	-107	
COMMUNITIES, LOCALITIES & CULTURE						
SAV/CLC/04 (08) Reduce Street Light Maintenance	30	23	23	30	0	
SAV/CLC/15 (08) Trade Waste	200	0	0	200	0	Efficiency savings will be realised towards the end of the financial year
SAV/CLC/11 (08) Leisure Management Contract	202	0	0	202	0	Efficiency savings will be realised towards the end of the financial year
SAV/CLC/12 (08) Parking (Estate Parking/ Parking)	360	270	270	360	0	Compensatory savings will be made that deliver the efficiency savings
SAV/CLC/01 Concessionary Fares	620	620	620	620	0	Base budget saving
SAV/CLC/02 Directorate General Efficiency Savings	64	48	48	64	0	
TOTAL - Communities, Localities & Culture	1,476	961	961	1,476	0	
DEVELOPMENT & RENEWAL						
SAV/DR/01 (08) Horizontal Savings	12	9	9	12	0	
SAV/DR/08 (08) Energy Services	100	0	0	100	0	Fee schedules and regimes currently being developed to ensure income maximisation
SAV/DR/02 (09) Technical support to Planning & Building Group	49	37	37	49	0	
SAV/DR/03 (09) Review of housing related employment initiatives	50	50	50	50	0	Planned savings already achieved
SAV/DR/01 Requisition to Pay	29	22	22	22	-7	Delay in the redeployment of staff, however in year compensatory savings have been identified.
SAV/DR/02 Specific Site Redevelopment Planning	53	53	53	53	0	Budget removed as part of the 2010/2011 budget setting process for the Directorate and no expenditure incurred.
TOTAL - Development & Renewal	293	171	171	286	-7	
CHIEF EXECUTIVE'S						
SAV/CE/01 (08) Registration of Births, Marriages & Deaths/ Pensions contribution	20	15	15	20	0	Planned savings already achieved
SAV/CE/02 (08) Directorate wide improvement programme	151	113	113	151	0	Planned savings already achieved
SAV/CE/06 (08) Reduction in Communications Expenditure	81	61	61	81	0	Planned savings already achieved
SAV/DR/04 (08) / S, Corporate Match funding	60	45	45	60	0	Planned savings already achieved
SAV/CE/01 Chief Executive's Service Improvement Efficiency	39	30	30	39	0	Planned savings already achieved
SAV/CE/02 Legal Services	14	10	10	14	0	Planned savings already achieved
SAV/CE/03 Reduce Pulling Together print run	13	10	10	13	0	Planned savings already achieved
SAV/CE/04 Challenge Fund	32	24	24	32	0	Planned savings already achieved
TOTAL - Chief Executive's	410	308	308	410	0	
RESOURCES						
SAV/CE/05 (08) Procurement of agency staff through vendor management	20	15	15	20	0	Planned savings already achieved
SAV/DR/06 (08) Administration of benefits	100	75	75	100	0	Planned savings already achieved
SAV/CE/02 (08) Directorate wide improvement programme	302	227	227	302	0	Planned savings already achieved
SAV/RES/09 Directorate wide Continuous Improvement Initiatives	143	107	107	143	0	Planned savings already achieved
TOTAL - Resources	565	424	424	565	0	
TOTAL SAVINGS	4,520	3,198	3,118	4,406	-114	

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TRANSFORMATION SAVINGS SUMMARY 2010/11

		Savings Target £'000	P9 Forecast Savings £'000	P9 Actuals £'000	Forecast Outturn Savings £'000	Variance £'000	Comments
ADULTS HEALTH & WELLBEING							
AHWP/186	HR Productivity Savings (Top Slice)	407	305	305	407	-	
AHWP/159	Corporate Transformation Programme. Savings from using Comensura for Homecare agency staff	400	300	300	400	-	
AHWP/146	Use of Care Funding Calculator to reduce external placement costs	400	300	300	400	-	
AHWP/147	Homecare Reablement Service-Reducing demand for long term services	300	-	-	300	-	The use of the reablement service is on the increase. An evaluation is being undertaken on the level of savings
AHWP/148	Reduce the cost of MH Residential placement costs by moving Clients from residential accommodation into Supported Living	100	75	75	100	-	
AHWP/153	Address Riverside House voids	200	150	150	200	-	
AHWP/161	Electronic Homecare Monitoring to align hours of domiciliary care paid for with actual hours delivered.	160	-	-	160	-	Increase in number of clients due to demographic pressure is resulting in overspending in some areas
TOTAL - ADULTS HEALTH & WELLBEING		1,967	1,130	1,130	1,967	-	

CHIEF EXECUTIVE'S

CE/125	Review and create a flexible strategic/policy/performance core	145	145	145	145	-	Budget has been adjusted already
CE/187	HR Productivity Savings (Top Slice)	83	62	62	83	-	Budget has been adjusted already
TOTAL - CHIEF EXECUTIVE'S		228	207	207	228	-	

COMMUNITIES, LOCALITIES & CULTURE

CLC/100	Health & Safety Review - Service Integration	25	25	25	25	-	
CLC/188	HR Productivity Savings (Top Slice)	536	402	402	536	-	
TOTAL - COMMUNITIES, LOCALITIES & CULTURE		561	427	427	561	-	

CHILDREN'S SERVICES

CSF/189	HR Productivity Savings (Top Slice)	1,728	1,728	1,728	1,728	-	Mainly through Children's Centres' reorganisation and one-off measures
CSF/48	Cross-Reduce services' comms budget by better planning and control	25	25	25	25	-	
CSF/55	Requisition to Payment (R2P)	145	145	145	145	-	
CSF/41	Building Development and Technical Services Reduce budgets for central maintenance.	30	30	30	30	-	
TOTAL - CHILDREN'S SERVICES		1,928	1,928	1,928	1,928	-	

DEVELOPMENT & RENEWAL

D&R/190	HR Productivity Savings (Top Slice)	295	295	295	295	-	
TOTAL - DEVELOPMENT & RENEWAL		295	295	295	295	-	

RESOURCES

RES/119	Review of Directorate Admin Support	75	75	75	75	-	Budget has been adjusted already
RES/191	HR Productivity Savings (Top Slice)	401	300	300	401	-	Budget has been adjusted already
TOTAL - RESOURCES		476	375	375	476	-	

TOTAL SAVINGS		5,455	4,362	4,362	5,455	-	
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Appendix 6 – Movement in Capital Budget

	£'000
Capital Budget Quarter 2 (as reported at Cabinet on 1st Dec 2010)	198,311
Communities Localities and Culture new projects approved:	
<ul style="list-style-type: none"> LAP Participatory Budgeting schemes 	326
Re-profiling of CLC capital budgets between 2010/11 and 2011/12 and various adjustments included in RCDAs 10-26 and 10-39	-602
Children, Schools and Families:	
<ul style="list-style-type: none"> New projects approved (Youth Capital Fund, Expansion, Modernisation, Schools Access Initiative and Primary Capital Programme) 	417
Building Schools for the Future:	
<ul style="list-style-type: none"> New schemes adopted for ICT infrastructure (approved at Cabinet 8th October 2008) 	6,271
Resources and Chief Executive's:	
<ul style="list-style-type: none"> Transfer of Facilities Management service to Development and Renewal 	-822
<ul style="list-style-type: none"> Correction of ICT budget for Telephony scheme to match available approved resources (prudential borrowing) 	175
Development and Renewal (including Housing):	
<ul style="list-style-type: none"> Transfer of Facilities Management service from Chief Executive's 	822
<ul style="list-style-type: none"> Withdrawal of grant funding from Homes and Communities Agency (HCA) for phase 2 of Building Britain's Future scheme 	-830
<ul style="list-style-type: none"> Correction of Facilities Management budgets to match available approved resources 	-60
Capital Budget Q3	204,008

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CAPITAL QUARTERLY BUDGET MONITORING - DECEMBER 2010

SUMMARY	Budget to	Spend to	Forecast	Budget	Variance
	Date	Date	Outturn	Spent	from
	31-Dec-10	31-Dec-10	31-Mar-11		Budget
	£m	£m	£m	%	£m
MAINSTREAM PROGRAMME					
Communities, Localities and Culture	14.045	5.497	12.307	39.1%	-1.738
Children, Schools and Families	32.136	15.163	26.403	47.2%	-5.733
Adults, Health and Wellbeing	0.735	0.214	0.605	29.1%	-0.130
D&R	14.802	5.072	7.556	34.3%	-7.246
HRA	47.247	24.769	42.731	52.4%	-4.516
BSF	79.855	38.586	56.049	48.3%	-23.806
MAINSTREAM TOTAL	188.820	89.301	145.651	47.3%	-43.169
LOCAL PRIORITIES PROGRAMME					
Communities, Localities and Culture	1.544	0.141	1.294	9.1%	-0.250
Children, Schools and Families	2.631	1.958	2.007	74.4%	-0.624
Resources	4.769	1.405	3.418	29.5%	-1.351
Adults, Health and Wellbeing	0.432	0.064	0.250	14.8%	-0.182
D&R	4.712	0.420	1.100	8.9%	-3.612
BSF	1.100	0.000	0.550	0.0%	-0.550
LPP TOTAL	15.188	3.988	8.619	26.3%	-6.569
GRAND TOTAL	204.008	93.289	154.270	45.7%	-49.738
TOTALS BY DIRECTORATE:					
Communities, Localities and Culture	15.589	5.638	13.601	36.2%	-1.988
Children, Schools and Families	34.767	17.121	28.410	49.2%	-6.357
Resources	4.769	1.405	3.418	29.5%	-1.351
Adults, Health and Wellbeing	1.167	0.278	0.855	23.8%	-0.312
D&R	19.514	5.492	8.656	28.1%	-10.858
HRA	47.247	24.769	42.731	52.4%	-4.516
BSF	80.955	38.586	56.599	47.7%	-24.356
	204.008	93.289	154.270	45.7%	-49.738

CAPITAL QUARTERLY BUDGET MONITORING - DECEMBER 2010

COMMUNITIES, LOCALITIES AND CULTURE

	Budget to Date 31-Dec-10 £m	Spend to Date 31-Dec-10 £m	Forecast Outturn 31-Mar-11 £m	Budget Spent %	Variance from Budget £m
MAINSTREAM PROGRAMME					
Transport					
TfL schemes including safety, cycling and walking	5.487	2.366	4.587	43.1%	-0.900
Public Realm Improvements	2.581	0.449	2.581	17.4%	0.000
Olympic Delivery Authority	0.630	0.404	0.630	64.2%	0.000
Developers Contribution	1.653	0.513	1.146	31.0%	-0.507
OPTEMS section 106	0.115	0.000	0.055	0.0%	-0.060
Street Lighting	0.002	0.003	0.003	129.4%	0.001
Parks					
Millwall Park/Island Gardens	0.088	0.081	0.088	92.1%	0.000
Poplar Park	0.144	0.056	0.144	38.6%	0.000
St Johns Park	0.085	0.069	0.085	81.6%	0.000
Allen Gardens	0.027	0.027	0.027	100.0%	0.000
Schoolhouse Lane Multi Use	0.032	0.003	0.013	9.7%	-0.019
Ball Games Area					
Braithwaite Park	0.017	0.000	0.000	0.0%	-0.017
Chicksand Ghat	0.116	0.017	0.116	14.5%	0.000
Meath Gardens Improvements	0.059	0.059	0.059	100.0%	0.000
Bethnal Green Improvements	0.223	0.105	0.223	46.9%	0.000
Cantrell Open Space	0.001	0.001	0.001	97.6%	0.000
Pennyfields Open Space	0.002	0.002	0.002	75.3%	0.000
Belgrave St Open Space	0.010	0.010	0.010	100.0%	0.000
Stepney Green Gardens	0.006	0.004	0.006	60.4%	0.000
Victoria Park Masterplan (1)	0.863	0.692	0.863	80.2%	0.000
Cotton Street Open Space	0.046	0.003	0.046	6.2%	0.000
Landscape Improvements					
St Georges in the East	0.008	0.008	0.008	100.6%	0.000
Gardens					
Altab Ali Park	0.002	0.002	0.002	96.2%	0.000
Grove Hall Park	0.003	0.003	0.003	103.6%	0.000

REASONS FOR VARIANCES	
Spend to Date against Budget	Projection against Budget
<p>Majority of the schemes are progressing as scheduled and will be complete by 31/03/11. Due to change in priorities some schemes may slip into 2011/12</p> <p>Schemes were formally approved by Grant Awarding body in December 2010 and are now progressing on site, full spend anticipated.</p> <p>Scheme is progressing on site</p> <p>A scheme has gone into disagreement and we are waiting for the issues to be resolved</p> <p>Orders have been issued and works are commencing, this scheme will continue into future years</p> <p>Settlement of contract uplift costs for 2009/10</p> <p>Scheme progressing as per work schedule</p> <p>Scheme progressing as per work schedule</p> <p>Scheme progressing as per work schedule</p> <p>Scheme is complete</p> <p>Scope of works being reviewed</p> <p>Scope of works being reviewed</p> <p>Awaiting invoices from contractors</p> <p>Scheme is complete</p> <p>Scheme as per schedule</p> <p>Scheme is complete</p> <p>Scheme is complete</p> <p>Scheme is complete</p> <p>Scheme progressing as per work schedule</p> <p>This is a carry forward scheme from previous years and will be completed this year</p> <p>Scheme is complete</p> <p>Scheme is complete</p> <p>Scheme is complete</p>	<p>Some schemes have been reprofiled and will slip into 2011/12. TfL funding procedures allow the Borough to claim up till August 2011 for 2010/11 schemes and therefore the funding will not be lost.</p> <p>A scheme has been delayed due to hotel construction and another scheme will be complete once the crossrail works in Whitechapel are complete as per the S106 agreement and the S106 funding will be available for LBTH to implement these schemes in future years</p> <p>The OPTEMS S106 schemes have been reviewed and the funding will be spent over the next three years. Agreement has been obtained from OPTEMS and funding will not be lost.</p> <p>Following review of scope of works the profile of this scheme has changed</p> <p>Following review of scope of works the profile of this scheme has changed</p>

COMMUNITIES, LOCALITIES AND CULTURE

	Budget to Date 31-Dec-10 £m	Spend to Date 31-Dec-10 £m	Forecast Outturn 31-Mar-11 £m	Budget Spent %	Variance from Budget £m
Middleton Green	0.004	0.004	0.004	92.4%	0.000
Milwall Park Master Plan	0.026	0.000	0.026	0.0%	0.000
Culture and major projects					
Banglatown Art Trail & Arches	0.101	0.098	0.101	97.5%	0.000
Brady Centre	0.245	0.046	0.105	18.9%	-0.140
Kobi Nazrul	0.054	0.000	0.000	0.0%	-0.054
Mile End Leisure Centre - Security Enhancements	0.034	0.000	0.000	N/A	-0.034
York Hall Boiler Demolition	0.040	0.018	0.040	44.2%	0.000
Poplar Baths	0.047	0.017	0.047	35.1%	0.000
Creation of Mobile Public Art	0.040	0.000	0.040	0.0%	0.000
Cable Street Mural	0.060	0.000	0.060	0.0%	0.000
Other					
CCTV	0.127	0.089	0.127	69.7%	0.000
Generators @ Mulberry Place & Anchorage Hse	0.014	0.000	0.014	0.0%	0.000
Contaminated land survey and works	0.100	0.034	0.100	34.4%	0.000
593 Commercial Road (Parking Pound)	0.049	0.035	0.049	70.7%	0.000
Watney Market Ideas Store (1)	0.570	0.244	0.570	42.8%	0.000
LPP Participatory Budgeting Schemes	0.334	0.038	0.326	11.3%	-0.008
MAINSTREAM TOTAL	14.045	5.497	12.307	39.1%	-1.738
LOCAL PRIORITIES PROGRAMME					
Victoria Park Masterplan (2)	0.945	0.000	0.695	0.0%	-0.250
Essential Health & Safety	0.050	0.000	0.050	0.0%	0.000
Major Projects - LPP	0.166	0.000	0.166	0.0%	0.000
Culture - LPP	0.203	0.141	0.203	69.6%	0.000
Watney Market Ideas Store (2)	0.180	0.000	0.180	0.0%	0.000
LPP TOTAL	1.544	0.141	1.294	9.1%	-0.250
GRAND TOTAL	15.589	5.639	13.601	36.2%	-1.988

REASONS FOR VARIANCES	
Spend to Date against Budget	Projection against Budget
Scheme is complete	
Scheme progressing as per work schedule Scheme progressing as per work schedule	The profile of the scheme has changed Scheme will be carried forward in to 2011/12
This is a carry forward scheme from previous years and will be completed this year Scheme delayed Schemes in design stage. Schemes in design stage.	
Generators have been purchased, awaiting installation Carry forward scheme	
Scheme progressing as per work schedule Schemes were recently finalised and are now progressing on site	
Expenditure displayed above in mainstream Carry forward scheme Carry forward scheme Carry forward scheme Expenditure displayed above in mainstream	

CAPITAL QUARTERLY BUDGET MONITORING - DECEMBER 2010
CHILDREN, SCHOOLS AND FAMILIES

	Budget to Date 31-Dec-10 £m	Spend to Date 31-Dec-10 £m	Forecast Outturn 31-Mar-11 £m	Budget Spent %	Variance from Budget £m
MAINSTREAM PROGRAMME					
Modernisation	2.180	1.376	1.680	63%	-0.500
Extended Schools	0.311	0.056	0.195	18%	-0.116
Schools Access Initiative	0.155	0.126	0.155	81%	0.000
Basic Need/Expansion	8.447	4.286	6.225	51%	-2.222
Sure Start	2.617	0.831	2.617	32%	0.000
Primary Capital Programme	11.484	5.229	9.680	46%	-1.804
Early Years	2.567	0.636	1.113	25%	-1.454
City Learning Centre	0.175	0.084	0.255	48%	0.080
Pop's Square	0.458	0.032	0.032	7%	-0.426
Osmani - Redevelopment (1)	1.096	1.940	1.940	177%	0.844
RCCO	0.368	0.190	0.274	52%	-0.094
Play Pathfinder	0.007	0.021	0.007	315%	0.000
Youth Capital Fund	0.234	0.006	0.202	3%	-0.032
Space for Sports and Arts	0.010	0.010	0.010	100%	0.000
TCF Kitchen & Dining	0.229	0.017	0.219	8%	-0.010
Short Breaks	0.320	0.320	0.320	100%	0.000
ICT	1.479	0.000	1.479	0%	0.000
MAINSTREAM TOTAL	32.136	15.163	26.403	47%	-5.733
LOCAL PRIORITIES PROGRAMME					
Osmani - Redevelopment (2)	1.911	1.911	1.911	100%	0.000
Bishop Challoner - Community Facilities	0.600	0.000	0.000	0%	-0.600
Harry Gosling	0.012	0.012	0.012	97%	0.000
Toby Lane	0.014	0.000	0.014	0%	0.000
Youth Service (BMX Mile End)	0.094	0.035	0.070	37%	-0.024
LPP TOTAL	2.631	1.958	2.007	74%	-0.624
GRAND TOTAL	34.767	17.120	28.410	49%	-6.357

REASONS FOR VARIANCES	
Spend to Date against Budget	Projection against Budget
School projects not carried out. Slippage on procurement of survey contracts. Projects not carried out by schools New projects delayed by funding uncertainty Main spend in Q4 Delay in project development Projects cut in Government spending review Actual spend 197k - budget requires adjustment - RCDA Scheme development - report to cabinet Mar 11 Project & spend accelerated. LPP 10/11 utilised Funding review & slippage on one project Virement to be carried out Projects now on site Schools yet to claim for project spend Passported to schools	Funding to be reallocated. Spend in 2011/12 Funding to be reallocated. Spend in 2011/12 New projects delayed by funding uncertainty Slippage in programme. Projects cut in Government spending review Budget to be increased (RCDA - £80k) Report to cabinet March 2011 spend 2011/12 Project works accelerated. Slippage as funding reviewed. Spend 2011/12 Some retention payments in 2011/12 Passported to schools
See above (LPP 9/10 & 10/11 utilised) Funding & development issues Spend under modernisation Late start on site - project near completion	Acceleration of project Report to cabinet Mar 2011 Balance to c/f to 2011/12. Electrical works on separate contract.

CAPITAL QUARTERLY BUDGET MONITORING - DECEMBER 2010

CHIEF EXECUTIVE & RESOURCES

	Budget to Date 31-Dec-10 £m	Spend to Date 31-Dec-10 £m	Forecast Outturn 31-Mar-11 £m	Budget Spent %	Variance from Budget £m
LOCAL PRIORITIES PROGRAMME					
Resources:					
ICT - Software Licences	1.032	0.295	1.000	28.6%	-0.032
Telephony invest to save	1.362	1.035	1.112	76.0%	-0.250
ICT	0.221	0.075	0.221	33.9%	0.000
Corporate:					
MI: Accommodation Strategy	2.069	0.000	1.000	0.0%	-1.069
FM: Anchorage Dilapidations	0.085	0.000	0.085	0.0%	0.000
TOTAL LPP	4.769	1.405	3.418	29.5%	-1.351

REASONS FOR VARIANCES	
Spend to Date against Budget	Projection against Budget
<p>Spend in ICT Revenue Codes excluding Tech Refresh and other ICT capital.</p> <p>£250k carry over request to 2011/12 due to delays in phased roll out</p> <p>To be fully drawn down by 31/3/11.</p>	<p>£250k carry over request to 2011/12 due to delays in phased roll out</p>
<p>Will be spent when Anchorage House is vacated</p>	<p>Will be spent when Anchorage House is vacated</p>

CAPITAL QUARTERLY BUDGET MONITORING - DECEMBER 2010

ADULTS, HEALTH AND WELLBEING

	Budget to Date 31-Dec-10 £m	Spend to Date 31-Dec-10 £m	Forecast Outturn 31-Mar-11 £m	Budget Spent %	Variance from Budget £m
MAINSTREAM PROGRAMME					
Adults social care IT infrastructure	0.283	0.102	0.283	36.0%	0.000
Mental health services	0.190	0.062	0.080	32.6%	-0.110
Safety works	0.123	0.049	0.123	39.8%	0.000
LIP	0.119	0.001	0.119	0.8%	0.000
Improving the Care Home Environment for Older People	0.020	0.000	0.000	0.0%	-0.020
MAINSTREAM TOTAL	0.735	0.214	0.605	29.1%	-0.130
LOCAL PRIORITIES PROGRAMME					
Mental Health Services (LPP-funded)	0.012	0.012	0.012	100.0%	0.000
Efficiency Project - System/technology	0.270	0.052	0.118	19.3%	-0.152
Efficiency Project - Single Assessment	0.150	0.000	0.120	0.0%	-0.030
LPP TOTAL	0.432	0.064	0.250	14.8%	-0.182
GRAND TOTAL	1.167	0.278	0.855	23.8%	-0.312

REASONS FOR VARIANCES	
Spend to Date against Budget	Projection against Budget
Committed to Framework I Project. Expect these resources to be spent 2010/11	
	Spend profile is 80K 2010/11, 110K 2011/12. Urgent works being issued only. Further spend will arise from various surveys reports that are to be read shortly. Possible 20/30K underspend dependent on issues arising from reports
Resources to be spent 2011. Orders yet to be placed.	
Committed to Framework I Project. Expect resources to be spent 2010/11.	
Scheme Complete.	Department of Health to be notified of the underspend.
Scheme Complete. Resources Transferred to Mental Health Grant	
	Total cost of ECHM project lower than originally bid for. At present do not expect to need these resources. 30K to be spent in 2011/12.
120K expected spend 2010/11	Completion of the project delayed.

CAPITAL QUARTERLY BUDGET MONITORING - DECEMBER 2010

DEVELOPMENT & RENEWAL

	Budget to Date 31-Dec-10 £m	Spend to Date 31-Dec-10 £m	Forecast Outturn 31-Mar-11 £m	Budget Spent %	Variance from Budget £m
MAINSTREAM PROGRAMME					
Millennium Quarter	0.200	0.005	0.039	2.7%	-0.161
Bishops Square	0.930	0.731	0.846	78.6%	-0.084
Roman Road Shops/ Bethnal Green Terrace	0.320	0.044	0.130	13.7%	-0.190
Whitechapel Centre	1.105	1.114	1.105	100.8%	0.000
Disabled Facilities Grant	1.000	0.571	1.000	57.1%	0.000
High Street 2012	4.860	0.997	2.826	20.5%	-2.034
Dunbridge Street Health and Well-Being Centre	1.610	1.610	1.610	100.0%	0.000
St Andrew's Health and Well-Being Centre	4.777	0.000	0.000	0.0%	-4.777
MAINSTREAM TOTAL	14.802	5.072	7.556	34.3%	-7.246
LOCAL PRIORITIES PROGRAMME					

REASONS FOR VARIANCES	
Spend to Date against Budget	Projection against Budget
This project is fully financed from Section 106 resources. The projected capital underspend reflects a revised revenue/capital split of the overall Isle of Dogs Community Foundation spend.	
This project is fully financed from historic Local Authority Business Growth Initiative (LABGI) resources. Expenditure will be incurred later in the financial year.	
This scheme is mainly funded through Big Lottery and ERDF grants. Expenditure is being incurred in accordance with grant conditions and it is anticipated that full spend will be incurred by year-end.	
Dependant on external agencies and individuals submitting applications. RSL's being chased up, spend is committed.	
This scheme was initially approved by Cabinet in May 2009, but significant additional resources have been notified to and agreed by Cabinet at the January and March 2010 meetings.	The spend during the financial year is anticipated to be lower than originally profiled, with the resources being carried forward into 2011-12.
There is currently no mechanism to passport large sums to the NHS. Although a resolution is being sought. In the interim no expenditure is anticipated this financial year.	

DEVELOPMENT & RENEWAL

	Budget to Date 31-Dec-10 £m	Spend to Date 31-Dec-10 £m	Forecast Outturn 31-Mar-11 £m	Budget Spent %	Variance from Budget £m
Private Sector and Affordable Housing	1.000	0.000	0.000	0.0%	-1.000
High Street 2012	0.900	0.000	0.000	0.0%	-0.900
Discretionary Private Sector Housing Grants	0.850	0.217	0.670	25.5%	-0.180
Emergency Property Works Contingency	1.000	0.000	0.000	0.0%	-1.000
Installation of Automatic Energy Meters	0.200	0.026	0.175	13.0%	-0.025
FM: Corporate DDA Programme	0.755	0.177	0.255	23.4%	-0.500
FM: Southern Grove- Roof Improvements	0.002	0.000	0.000	0.0%	-0.002
FM: Poplar Public Mortuary	0.004	0.000	0.000	0.0%	-0.004
LPP TOTAL	4.712	0.420	1.100	8.9%	-3.612
GRAND TOTAL	19.514	5.492	8.656	28.1%	-10.858

REASONS FOR VARIANCES	
Spend to Date against Budget	Projection against Budget
This project is funded through the recycling of capital receipts to grant fund developments in conjunction with Registered Social Landlords. No projects are currently in place so no estimated expenditure is anticipated.	
Expenditure figures incorporated within mainstream project (above)	
Fewer private landlords taking up Empty property grant this year than in previous years. There is over £400k further committed to spend this year.	
This contingency was established as part of the 2009-10 budget process. No expenditure has been incurred to date. The unspent element of the contingency will be carried forward to be utilised as necessary in future years.	
This scheme was commissioned towards the end of 2009-10 with the unutilised resources carried forward into 2010-11. Full spend is anticipated in the current financial year.	Full spend is projected.
Scheme complete	
Scheme complete	

CAPITAL QUARTERLY BUDGET MONITORING - DECEMBER 2010

DEVELOPMENT & RENEWAL

	Budget to Date 31-Dec-10 £m	Spend to Date 31-Dec-10 £m	Forecast Outturn 31-Mar-11 £m	Budget Spent %	Variance from Budget £m
MAINSTREAM PROGRAMME					
Regional Housing Pot	4.564	0.441	0.850	9.7%	-3.714
Decent Homes	22.007	11.947	22.007	54.3%	0.000
Overcrowding Strategy	1.815	1.713	1.815	94.4%	0.000
Council Housebuilding Initiative	2.670	0.304	2.670	11.4%	0.000

REASONS FOR VARIANCES	
Spend to Date against Budget	Projection against Budget
	Funding of approximately £7.27 million has been secured from the DCLG to facilitate the regeneration of the St Clement's Hospital site and to undertake masterplanning on the Malmesbury and Birchfield Estates. The masterplanning contracts have been let and expenditure will be incurred during 2010-11. Initial profiled expenditure indicated that costs of £4.564 million will be incurred in 2010-11, however funds are not specific to a particular financial year and will be carried forward for utilisation in later years as necessary.
	The mainstream Housing Capital programme is managed by Tower Hamlets Homes on behalf of the Authority and incorporates work to the Council's own stock. Tower Hamlets Homes closely monitors this budget and the spend to the end of September is approximately in line with the target profile for this stage of the financial year. The initial budget agreed by Cabinet in March 2010 was £24.290 million, however this programme was revised by Cabinet in September 2010 in light of concerns regarding the level of resources available for future years. Committed resources in 2010-11 are £22.007 million which reflects the Cabinet decisions. It is anticipated that all resources will be fully utilised in the current financial year.
	The Overcrowding Strategy represents a £19.4 million commitment over two financial years. The initial Cabinet report estimated that expenditure of £9.7 million would be incurred in 2009-10, with the same amount in 2010-11. As is the case with Blackwall Reach, this profile was flexible, with resources being in place to finance the expenditure in earlier years as necessary. The level of interest in the scheme meant that the number of completions during 2009-10 was significantly higher than initial projections anticipated. Resources were therefore brought forward into 2009-10 within a corresponding decrease in the available budget for 2010-11. The residual element of £1.8 million will be fully utilised in 2010-11.
	In accordance with the grant conditions, Phase 1 of the Building Britain's Future scheme must be completed by the end of the financial year, with Phase 2 to commence in 2010-11. Although a capital estimate was adopted for Phase 2 in advance of the allocation announcement, the scheme was oversubscribed and the Authority received a much lower allocation than anticipated. The revised budget profile reflects the final allocations and expenditure will be incurred in accordance with the grant conditions.

DEVELOPMENT & RENEWAL

	Budget to Date 31-Dec-10 £m	Spend to Date 31-Dec-10 £m	Forecast Outturn 31-Mar-11 £m	Budget Spent %	Variance from Budget £m
Blackwall Reach	2.200	0.589	0.850	26.8%	-1.350
Delivering Decent Homes (Accelerated Delivery)	2.000	0.000	2.000	0.0%	0.000
Ocean New Deal for Communities	10.000	9.395	10.500	93.9%	0.500
Cotall Street / Bartlett Park	0.301	0.349	0.349	116.1%	0.048
Social Housing Energy Savings Programme	1.690	0.029	1.690	1.7%	0.000
HRA TOTAL	47.247	24.769	42.731	52.4%	-4.516

REASONS FOR VARIANCES	
Spend to Date against Budget	Projection against Budget
The Blackwall Reach project represents a £13 million commitment over three financial years. Latest estimates are that expenditure of £2,200,000 will be incurred in 2010-11, with the remaining £9,500,000 being incurred approximately evenly between 2011-12 and 2012-13. This profile is flexible however, with resources in place to adapt the profiled expenditure as necessary.	
This scheme is financed from Accelerated Delivery Funding that was allocated by Cabinet in November 2009. The resources unutilised in 2009-10 have been carried forward into 2010-11.	Full spend is projected.
This project is funded from NDC capital grant of £5,000,000 and mainstream Capital Resources of £5,000,000 in 2010-11. Expenditure incurred to 30 September represents 53% of the resources, and full expenditure is earmarked for the remainder of the financial year to meet Government Office for London grant conditions.	Full spend projected.
This scheme was approved by Cabinet in November 2009. The costs incurred in 2009-10 were in line with projections, with the main residual elements of expenditure having already being incurred during 2010-11.	
The Homes and Communities Agency awarded the Authority £2,070,000 of funding under the Social Housing Energy Savings Programme to deliver cavity wall insulation to its social housing units. The initial funding profile was revised in conjunction with the HCA, to allow the Authority to carry forward funding of £1.690 million to be utilised in 2010-11. Expenditure of this level must be incurred in order to maximise grant entitlement, and commitments have now been entered into to deliver the project.	

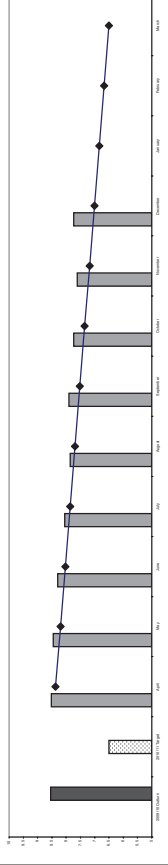
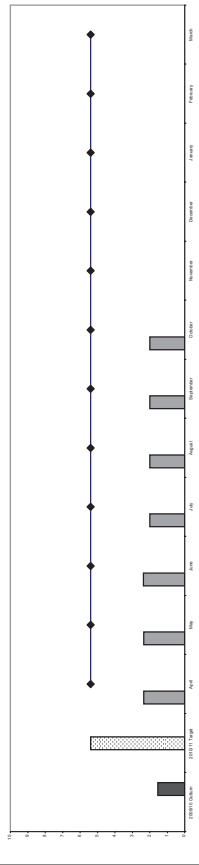
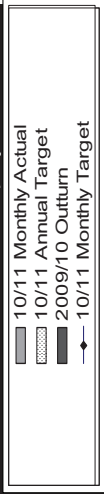
CAPITAL QUARTERLY BUDGET MONITORING - DECEMBER 2010
BUILDING SCHOOLS FOR THE FUTURE (BSF)

	Budget to Date				Forecast Outturn 31-Mar-11 £m	Budget Spent %	Variance from Budget £m	REASONS FOR VARIANCES	
	Budget to Date 31-Dec-10 £m	Spend to Date 31-Dec-10 £m						Spend to Date against Budget	Projection against Budget
MAINSTREAM PROGRAMME									
Wessex	0.179	0.107	0.179	59.5%	0.000			Subject to settling final account	Original projection included 11/12 spend Includes known additional costs Some delay in ground works
St Paul's Way	16.983	11.358	13.200	66.9%	-3.783				
Bethnal Green Tech. College	4.260	4.187	5.000	98.3%	0.740				
Morpeth	8.932	4.629	8.200	51.8%	-0.732			Revised spend profile	
Oaklands	6.600	4.925	6.600	74.6%	0.000				
Sir John Cass	8.305	5.117	7.500	61.6%	-0.805			Revised spend profile	Some delay in ground works Delay in ground works
Ian Mikardo	3.900	1.737	3.500	44.5%	-0.400			Initial slippage expected to be recovered.	
Beatrice Tate	0.000	0.000	0.000	N/A	0.000				
Bowden House	1.000	0.000	0.700	0.0%	-0.300			Contract commencement on track	Revised spend profile
PRU Harpley	3.000	0.970	2.200	32.3%	-0.800			Revised spend profile	Revised spend profile
Swanlea	4.000	1.679	3.000	42.0%	-1.000			On track for revised profile	Initial projection too high
Raines	3.000	2.670	2.670	89.0%	-0.330				
Central Foundation	1.500	0.000	0.200	0.0%	-1.300			Subject to Partnerships for Schools approval/contract commencement date	Contract commencement not expected until end of March
Langdon Park	1.500	0.005	0.200	0.3%	-1.300			Subject to Partnerships for Schools approval/contract commencement date	Contract commencement not expected until end of March
Phoenix	1.000	0.000	0.200	0.0%	-0.800			Subject to Partnerships for Schools approval/contract commencement date	Contract commencement not expected until end of March
Stepney Green	1.500	0.000	0.200	0.0%	-1.300			Subject to Partnerships for Schools approval/contract commencement date	Contract commencement not expected until end of March
ICT Infrastructure - Oaklands	1.257	0.020	0.020	1.6%	-1.237			Budget total is for full 5 year period of ICT Managed Service	
ICT Infrastructure - St Paul's Way	3.054	0.009	1.100	0.3%	-1.954			Budget total is for full 5 year period of ICT Managed Service	
ICT Infrastructure - Raines Foundation	1.517	0.032	0.052	2.1%	-1.465			Budget total is for full 5 year period of ICT Managed Service	
ICT Infrastructure - Wessex	0.443	0.025	0.040	5.6%	-0.403			Budget total is for full 5 year period of ICT Managed Service	
ICT Infrastructure - Transformation Services	3.172	0.190	0.228	6.0%	-2.945			Budget total is for full 5 year period of ICT Managed Service	
ICT - Bethnal Green	1.901	0.550	0.570	28.9%	-1.331			Budget total is for full 5 year period of ICT Managed Service	
ICT - Central Services	2.852	0.377	0.490	13.2%	-2.362			Budget total is for full 5 year period of ICT Managed Service	
MAINSTREAM TOTAL	79.855	38.586	56.049	48.3%	-23.806				
LOCAL PRIORITIES PROGRAMME									
Wave 5 BSF	1.100	0.000	0.550	0.00%	-0.550			Funding to be drawn down at end of year	Projection matches available resources
LPP TOTAL	1.100	0.000	0.550	0.0%	-0.550				
GRAND TOTAL	80.955	38.586	56.599	47.7%	-24.356				

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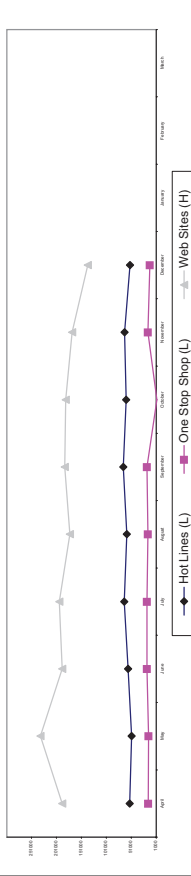
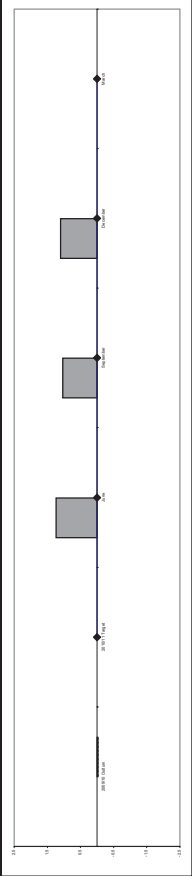
PI Ref. No.	PI Description	Responsible Officer & Directorate	Outturn 2008/09	Target 2009/10	Actual 2009/10	Actual December 2009/10	Target 2010/11	Actual December 2010/11	Variance (comparing actual to target)	Direction of Travel (comparing Dec 10/11 and Dec 09/10)	Traffic Light (RED / GREEN)	
<p>Theme 1: One Tower Hamlets</p> <p>Strategic10 Percentage of earners that are LP7 or above of Local Authority staff that are women</p> <p>Measured in: % (This indicator was a former BVPI and is monitored as part of the Council's Workforce to Reflect the Community Strategy) Good Performance: Higher</p> <p>Responsible Officer & Directorate: Steve James Resources Clir A Choudhury</p> <p>Outturn 2008/09: 50.47 Target 2009/10: 50 Actual 2009/10: 51 Actual December 2009/10: 49.36 Target 2010/11: 50 Actual December 2010/11: 50 Variance: MET Direction of Travel: GREEN</p>												
<p>Monthly Performance: The December outturn is 50.16%, although this month shows a small reduction, current performance is expected to improve to achieve the end of year target, subject to turnover at this level through restructures and reviews.</p>												
<p>Strategic10 Percentage of earners that are LP7 or above of Local Authority staff that are from an ethnic minority.</p> <p>Measured in: % (This indicator was a former BVPI and is monitored as part of the Council's Workforce to Reflect the Community Strategy) Good Performance: Higher</p> <p>Responsible Officer & Directorate: Steve James Resources Clir A Choudhury</p> <p>Outturn 2008/09: 17.1 Target 2009/10: 25 Actual 2009/10: 17 Actual December 2009/10: 16.74 Target 2010/11: 27 Actual December 2010/11: 21 Variance: -22.00% Direction of Travel: RED</p>												
<p>Monthly Performance: Of the group of 148 employees, 32 are BME. A total of 40 would be needed to meet the agreed target of 27% at LP07 and above. This month shows a slight reduction. However, action will continue to be taken over the medium term, recognising that turnover at these levels is relatively low (proposals currently being prepared for 2011/12) to provide targeted career development programmes as part of the Council's workforce to reflect the community strategy.</p>												

PI Ref. No.	PI Description	Responsible Officer & Directorate	Outturn 2008/09	Target 2009/10	Actual 2009/10	Actual December 2009/10	Target 2010/11	Actual December 2010/11	Variance (comparing actual to target)	Direction of Travel (comparing Dec 10/11 and Dec 09/10)	Traffic Light (RED / GREEN)
4	<p>Percentage of earners that are LP7 or above of Local Authority staff who have a disability (excluding those in maintained schools.)</p> <p>Measured in: % (This indicator was a former BVPI and is monitored as part of the Council's Workforce to Reflect the Community Strategy. Staff who have a disability' are those that identify themselves as such in the staff survey, against the definition provided in the Disability Discrimination Act 1995).</p> <p>Good Performance: Higher</p>	Steve James Resources Cllr A Choudhury	2.1	4.7	1.54	1.48	5.4	2	-62.90%	↖	RED
<p>Monthly Performance:</p> <p>Of the group of 148 employees, 3 have currently declared a disability. To reach our target, this would require a total of 8 at LP07 and above. Further improvement will rely in part on the rigour of the vacancy management / assurance processes. Additionally, we are due to undertake a staff equality audit which will improve data quality - this may result in more disabled staff identifying themselves to the Council for monitoring purposes. The audit is scheduled to take place around April 2011. Currently, only 75% of staff overall have informed the Council of whether or not they have a disability.</p>											
5	<p>Number of working days/shifts lost to sickness absence per employee.</p> <p>Measured in: % (the aggregate of working days lost due to sickness absence irrespective of whether this is self certified, certified by a GP or long term divided by the average number of FTE staff)</p> <p>Good Performance: Lower</p>	Steve James Resources Cllr A Choudhury	8.95	7	8.54	8.74	6.5	7.73	-10.30%	↖	RED
<p>Monthly Performance:</p> <p>Performance in December has decreased with a rise of 0.12 days per FTE. All Directorates have had an increase, with the highest being in D&R which has an increase of 1.14 days. The only directorate which has had a decrease in days is CE, which has had a very small decrease of 0.03 days. These figures and actions to improve sickness absence continue to be monitored by CAMP, PRG and CMT.</p>											



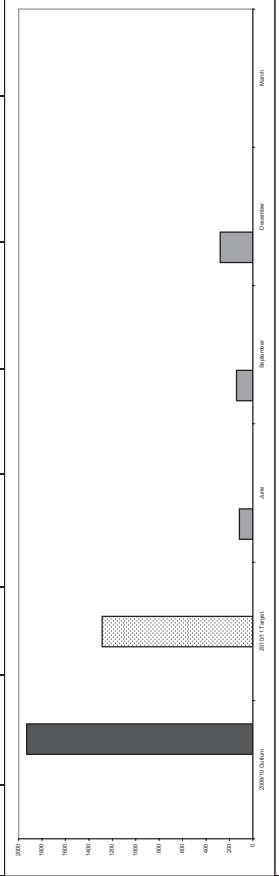
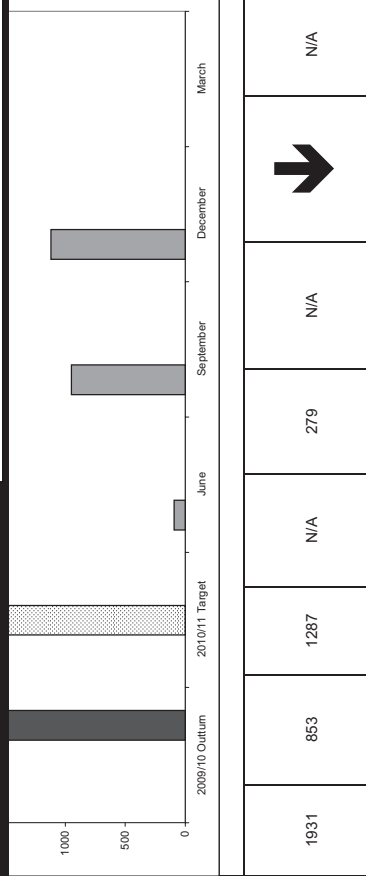
PI Ref No	PI Description	Responsible Officer & Directorate	Outturn 2008/09	Target 2009/10	Actual 2009/10	Actual December 2009/10	Target 2010/11	Target December 2010/11	Actual December 2010/11	Variance (comparing actual to target)	Direction of Travel (comparing Dec 10/11 and Dec 09/10)	Traffic Light (RED / GREEN)
6	<p>Strategic10</p> <p>Response time to members enquiries - % completed within 10 working days - Corporate</p> <p>Measured in: % (The volume of enquiries closed which are answered within 10 working days/total volume of enquiries closed x 100%).</p> <p>Good Performance: Higher</p>	John Williams Chief Executive's Mayor L Rahman	76.31	85	86.76	87.54	87	87	93.01	6.90%	↑	GREEN
	<p>Monthly Performance: The volume of MEs has remained consistent over the third quarter (c. 500 / month) - although December saw a drop in volume, likely due to the closure over the Christmas period. The overall performance for Q3 was 93.95% of MEs responded to within 10 working days. This continues to exceed the target of 87%. A marked improvement has been noted in the RSL performance, and they have met the target in Oct. and November, and overall for the quarter.</p>											
7	<p>Strategic10</p> <p>Percentage of complaints completed in time - Council as a whole - Stage 1</p> <p>Measured in: % (within 20 working days)</p> <p>Good Performance: Higher</p>	Claire Symonds Resources Mayor L Rahman	82	85	92	91	86	86	95	9.20%	↑	GREEN
	<p>Monthly Performance: Target exceeded</p>											
1a	<p>Strategic10</p> <p>Variation of projected outturn from budget (+/-)</p> <p>Measured in: £million (variance from budget i.e. 0 equals no budget variance, positive figure equals overspend, negative figure equals under spend)</p> <p>Good Performance: Lower (closer to zero)</p>	Alan Finch Resources Clr A Choudhury	N/A	0	-0.031	N/A	0	0	1.103	-10.30%	N/A	RED

PI Ref No	PI Description	Responsible Officer & Directorate	Outturn 2008/09	Target 2009/10	Actual 2009/10	Actual December 2010/11	Target 2010/11	Actual December 2010/11	Variance (comparing actual to target)	Direction of Travel (comparing Dec 10/11 and Dec 09/10)	Traffic Light (RED / GREEN)
<p>Monthly Performance: The overall forecast overspend is £1,103 million (this is at month 8 (Nov) as month 9 (Dec) information is not available). This is a slight increase from the previous quarter.</p> <p>Forecast overspend is due to continuing service demands within Adults Health & Wellbeing (£385k overspend forecast).</p> <p>Children School and Families is forecast to overspend of £330k due to school redundancy costs.</p> <p>Development and Renewal is forecasting an overspend of £398k, mainly due to a £343k overspend on Homelessness services.</p>											
Strategic10 9a	Customer Access volumes (channel shift) - total number of visits to Council Hot Lines Measured in: % (in conjunction with 109a/b/c, showing trends in contact volumes and in shifts between access channels) Good Performance: Lower	Claire Symonds Resources Mayor L Rahman	N/A	N/A	670,000	N/A	N/A	53,589	N/A	N/A	N/A
Strategic10 9b	Customer Access volumes (channel shift) - total number of visits to Council One Stop Shops Measured in: % (in conjunction with 109a/b/c, showing trends in contact volumes and in shifts between access channels) Good Performance: Lower	Claire Symonds Resources Mayor L Rahman	N/A	N/A	238,379	N/A	N/A	13,524	N/A	N/A	N/A
Strategic10 9c	Customer Access volumes (channel shift) - total number of visits to Council Websites Measured in: % (in conjunction with 109a/b/c, showing trends in contact volumes and in shifts between access channels) Good Performance: Higher	Claire Symonds Resources Mayor L Rahman	N/A	N/A	N/A	N/A	N/A	137,925	N/A	N/A	N/A
<p>Monthly Performance: Volume is down in December due to closure over the holiday period.</p>											
Strategic11 0a	Customer Access Overall Satisfaction Measured in: % Good Performance: Higher	Claire Symonds Resources Mayor L Rahman	N/A	N/A	N/A	90	90	90.7	0.80%	N/A	GREEN

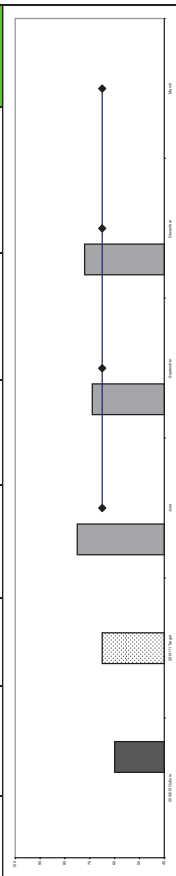
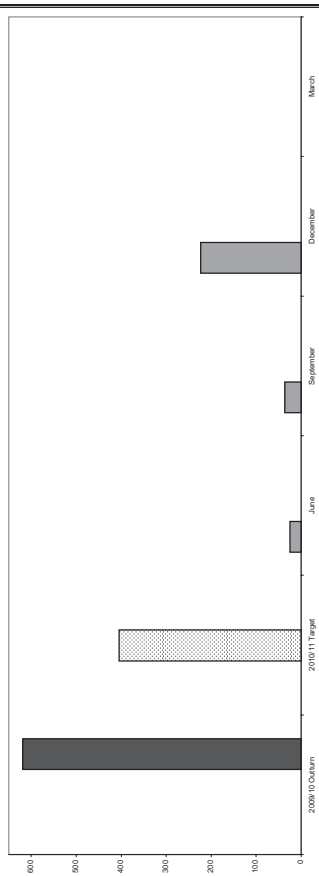
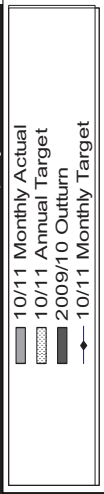


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<p>Monthly Performance: Continued improvement in performance which is now in target. However slight upward distortion to figures caused by technical problems with web site satisfaction survey which is currently not able to be used.</p>										
Strategic11	1 First contact resolution of calls to Hot Lines Measured in: % of people who answered positively to "How satisfied were you that your call today resolved the issue that you phoned us about?" Good Performance: Higher	Claire Symonds Resources Mayor L Rahman	90	90	90	91	89.6	-1.50%	→	RED
<p>Monthly Performance: Dip in performance driven by further dip in housing repairs resolution, down to 87%. This is matched by the sharp increase in repairs chase up calls received in December.</p>										
Theme 2: A Great Place to Live	Strategic22, 23, 24 Strategic25 Net additional homes provided Measured in: Number (the sum of new build completions, minus demolitions, plus any gains or losses through change of use and conversions) Good Performance: Higher	Jackie Odunoye Development & Renewal Cllr R Khan	2839	2999	2398	2999	1544	N/A	→	N/A
<p>Monthly Performance: THE FIGURES REPORTED ARE PROVISIONAL FIGURES ONLY AND SUBJECT TO FURTHER UPDATES AND AUDIT Performance is currently at 37.34% of the annual 2,999 target. The economic climate and bad weather conditions have both impacted upon performance against this annual target, additionally progress on net additional delivery is normally weighted towards the end of the year with many schemes completing within the last quarter. Out turn on this indicator is provisional due to an inherent time lag with the data's collection. Steps are currently being put in place to reduce this, improving the collection of third party data form external building control inspectors and developers. Interrogation of this data indicates a large number of returns from developers remains outstanding which would significantly bring Q3 out turn up to approximately 1,722 units</p>										

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	<p>Year end out turn for 10/11 will be formally reported in Q3 2011/12 via the Annual Monitoring Return; for this a verification process commences in Spring 2011 verifying those units completed in year for which evidence had not been received. This will provide a higher and more accurate picture of net additions delivered as outstanding evidence will be back captured.</p> <p>6,357 net additional units have so far been completed since the start of the LAA period against a 3 year target of 8,997 (71.64% of the target). While overall delivery has been strong in terms of Tower Hamlets providing among the largest numbers of net additional units, performance has been hindered by the economic downturn causing the delay of a number of schemes due to be delivered within this time period. If a more long term view of housing delivery is taken, schemes delayed this year will complete in the near future 'causing' peaks in performance against this target.</p> <p>***Since reporting in Sept 10, the quarterly breakdowns have changed to 235 Q1, 31 Q2, and 814 Q3.</p>	Jackie Odunoye Development & Renewal Cllr R Khan	1064	1287	1931	853	1287	N/A	→	N/A
STRATEGIC208 National 155	<p>Number of affordable homes delivered (gross)</p> <p>Measured in: Number (the sum of social rent housing and intermediate housing - low cost home ownership and intermediate rent)</p> <p>Good Performance: Higher</p>	Jackie Odunoye Development & Renewal Cllr R Khan	1064	1287	1931	853	1287	N/A	→	N/A
	<p>Monthly Performance: THE FIGURES REPORTED ARE PROVISIONAL FIGURES ONLY AND SUBJECT TO FURTHER UPDATES AND AUDIT</p> <p>Quarterly reporting on this indicator is not spread evenly throughout the year, often with many units and schemes being completed within the final quarter. Consequently, profiling quarterly targets from renegotiated annual LAA targets of 1,287 is problematic. The total new affordable outturn in the first 3 quarters is 279 units; this is only 22% off the annual target; a number of schemes have been set back by the weather conditions in December. There are 15 schemes currently on site which are due to deliver completed units this financial year.</p> <p>Our projected outturn for 2010/11 is now 777 units. Bearing in mind past performance, our projected outturn for 2008-2011 is 3774, this is 2.3% lower than the 3 year LAA target of 3861 for the same period. The annual target for LAANI 155 of 1287 units was calculated with reference to a 3 year target, and at the time of setting these targets, we were hopeful that previous years' performance would be maintained. However, there have been a number of building projects which have not started on site as forecast, due to the financial climate.</p> <p>Our projection is still to include a small (currently unknown) number of additional completions accomplished via such schemes such as the HCA funded Purchase & Repair grant. We will not know this total until the HCA report these figures to us; however, they will bring out turn even closer to target. We are projecting a larger number of completions during 2012/13, a substantial number of which are already on site or starting on site.</p>	Jackie Odunoye Development & Renewal Cllr R Khan	1064	1287	1931	853	1287	N/A	→	N/A
STRATEGIC223	<p>Number of social rented housing completions for family housing (gross figures only)</p> <p>Measured in: Number (a count of the number of affordable housing - local authority, housing associations, and co-operative tenants. Family housing is 3 bedrooms or more)</p> <p>Good Performance: Higher</p>	Jackie Odunoye Development & Renewal Cllr R Khan	393	405	619	316	405	N/A	→	N/A



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<p>THE FIGURES REPORTED ARE PROVISIONAL FIGURES ONLY AND SUBJECT TO FURTHER UPDATES AND AUDIT</p> <p>The projected outturn for 2010/11 is now 234 units (against an annual target of 405), as a number of schemes have been delayed into 2011/12. However, the outturn against the 3 year target would have us set to deliver at least 1246 social rented family housing units for the period 2008 - 2011. (08/09 - 393, 09/10 - 619, 10/11 - 234); this is 2.55% higher than the 3 year target of 1215 for the same period.</p> <p>There are also a number of grant funded units for 10/11 which need to be included on top of this figure; which the Affordable Homes Team will retrieve from the HCA's database at year end.</p> <p>Please also refer to commentary for NI155 above.</p>											
Strategic224	Percentage residents satisfied with outcome to ASB Measured in: % Good Performance: Higher	Jackie Odunoye Development & Renewal Cllr R Khan	47.6	60		67	65	72	10.70%	↑	GREEN
<p>Monthly Performance: Target exceeded.</p>											
Strategic225	Average time to re-let property (days) Measured in: Days (The time in calendar days from the day after tenancy is terminated up to and date when the new tenancy agreement starts.) Good Performance: Lower	Jackie Odunoye Development & Renewal Cllr R Khan	31.54	28	27.23	27.45	26	23.35	10.20%	↑	GREEN
<p>Monthly Performance: Target exceeded.</p>											



PI Ref No	PI Description	Responsible Officer & Directorate	Outturn 2008/09	Target 2009/10	Actual 2009/10	Actual December 2009/10	Target 2010/11	Target December 2010/11	Actual December 2010/11	Variance (comparing actual to target)	Direction of Travel (comparing Dec 10/11 and Dec 09/10)	Traffic Light (RED / GREEN)
Strategic226	Service charge collected (excluding major works) Measured in: £ (The overall collection level reported at the end of each reporting period after collection, write off and transfers are made) Good Performance: Lower	Jackie Odunoye Development & Renewal Cllr R Khan	15.3	15	12.6	16.5	11.5	11.5	9.44	17.90%		GREEN
	Monthly Performance: Target exceeded.											
Strategic227	Rent collected as percentage of rent due Measured in: % Good Performance: Higher	Jackie Odunoye Development & Renewal Cllr R Khan	99.66	100.01	99.97	99.6	100	100	99.32	-0.70%		RED
	Monthly Performance: Monthly target not met. Performance has weakened because of lower than normal payments received from tenants via standing orders and payments via the post office. We believe this is because of the financial demands of Christmas, analysis shows that some of this cash was recovered in the first week of January. Although we did run a 'pay your rent at Christmas' campaign for all tenants in arrears over £5 it does not appear to have had a positive impact on the December figures. Our intervention now is to make more focussed interventions at specific stages of our collection process with extra telephone calls also being made. One evening per week late night collection and two Saturdays a month collection will continue. While these efforts will help us get closer to the collection target it is anticipated we may not achieve target for year end. The result is very difficult to predict, current collection for week 41 is running at 99.7% so has moved up 0.4% which if continued would mean target is reached.											
Strategic228	Number of physical visits to public library premises Measured in: Number (based on a one week sample, an estimate of the total number of visits by members of the public to libraries for whatever purpose) Good Performance: Higher	Heather Bonfield Communities, Localities & Culture Mayor L Rahman	9,284.76	9,361.80	9,396.52	6,753.02	2,092,651	1,569,488	1,534,395	-2.20%	N/A	RED

PI Ref No	PI Description	Responsible Officer & Directorate	Outturn 2008/09	Target 2009/10	Actual 2009/10	Actual December 2009/10	Target 2010/11	Actual December 2010/11	Variance (comparing actual to target)	Direction of Travel (comparing Dec 10/11 and Dec 09/10)	Traffic Light (RED / GREEN)
<p>Monthly Performance: The weather and the Christmas period has had an impact on the number of visitors to the libraries and idea stores. It is expected that the target will be achieved by year end.</p>											
Strategic 208	<p>People killed or seriously injured in road traffic accidents</p> <p>Measured in: % change in number of people killed or seriously injured during the calendar year compared to the previous year (Good Performance: Higher (Lower))</p>	Jamie Blake Communities, Localities & Culture Mayor L Rahman	-9.1	3.3	4.5	N/A	12.7 (100)	66	12.00%	N/A	GREEN
<p>Monthly Performance: This indicator is based on the percentage change in number of people killed or seriously injured during the calendar year compared to the previous year. The figures are based on a 3 year rolling average, up to the current year.</p> <p>For the purpose of interim reporting, the actual number of people killed or seriously injured (KSIs) will be reported. The figures are released from the London Accident Analysis Unit and are based on the calendar year. A target of 100 KSIs has been set for Jan – December 2010.</p> <p>There is a time lag in reporting this indicator. The latest provisional figures show that this indicator is on target: There have been 9 fewer people killed or seriously injured than anticipated. Between January to the end of September the number of KSIs was 66.</p>											
Strategic 211, National 137	<p>Percentage of household waste sent for reuse, recycling and composting</p> <p>Measured in: % (total tonnage of household waste collected which is sent for reuse, recycling, composting or anaerobic digestion divided by total tonnage of household waste collected.) (Good Performance: Higher)</p>	Jamie Blake Communities, Localities & Culture Mayor L Rahman	19,262	26	26.51	26.35	30.73	27	-12.10%	↓	RED
<p>Monthly Performance: Shanks recycling performance has continued to be lower than predicted and has affected the overall recycling achievements. Our recycling performance, like many other London boroughs, has plateaued this year. It is still possible to meet the target of 32% for end of year and the impact of the recent communications campaign should increase recycling in the final quarter. Our dry recycling performance is still likely to be in the top quarter when compared to other London Authorities.</p>											

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LAANI195a, National 195a, Strategic212	Improved street and environmental cleanliness - litter Measured in: % Good Performance: Lower	Jamie Blake Communities, Localities & Culture Clr S All	11	10	11	11	8	5.3	33.75%	↑	GREEN
<p>Monthly Performance: This is the second set of results undertaken by the new independent inspectors [second of three tranches]. The maturing contractual relationship with Veolia and joint tasking and deployment of public realm / CS staff have had a beneficial effect on behaviours and contract management and the results remain encouraging. It should be noted that each tranche takes samples from different parts of the Borough and variations over the three tranches should be expected.</p>											
LAANI195b, National 195b, Strategic213	Improved street and environmental cleanliness - detritus Measured in: % Good Performance: Lower	Jamie Blake Communities, Localities & Culture Clr S All	12	11	10	9.5	10	8	20%	↑	GREEN
<p>Monthly Performance: This is the second set of results undertaken by the new independent inspectors [second of three tranches]. The maturing contractual relationship with Veolia and joint tasking and deployment of public realm / CS staff have had a beneficial effect on behaviours and contract management and the results remain encouraging. It should be noted that each tranche takes samples from different parts of the Borough and variations over the three tranches should be expected.</p>											
LAANI195c, National 195c, Strategic214	Improved street and environmental cleanliness - graffiti Measured in: % Good Performance: Lower	Jamie Blake Communities, Localities & Culture Clr S All	16	7	20	18.5	6	12	-100.00%	↓	RED
<p>Monthly Performance: This is the second set of results undertaken by the new independent inspectors [second of three tranches]. The maturing contractual relationship with Veolia and joint tasking and deployment of public realm / CS staff have had a beneficial effect on behaviours and contract management and the results remain encouraging. It should be noted that each tranche takes samples from different parts of the Borough and variations over the three tranches should be expected.</p>											

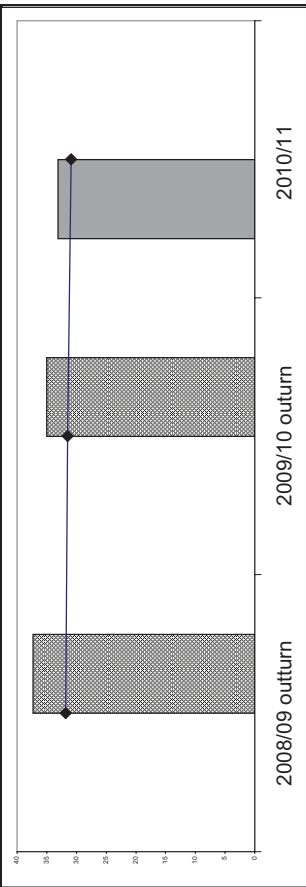
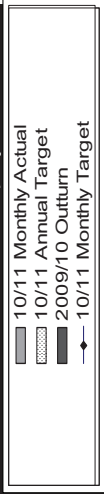
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Theme 3: A Prosperous Community Strategic308 National117	16 to 18 year olds who are not in education, employment or training (NEET) Measured in: % Good Performance: Lower	Mary Durkin Children, Schools & Families Clr O Rahman	6.7	6.25	6	6.2	5.5	5.7	5.7	MET	GREEN
	Monthly Performance: In December the percentage of young people not in education, employment and training was 5.7%, an improvement compared to the same period last year where the result was 6.2% and we are on track to meet the year end target of 5.5%.										
Strategic309 National146	Adults with learning disabilities into employment Measured in: % Good Performance: Higher	Helen Taylor Adults, Health & Wellbeing Mayor L Rahman	3.3	3.1	3.4	0.3	3.1	2.55	0.17	-93.30%	RED
	Monthly Performance: Performance increases as Assessments and Reviews are carried out in the reporting year. In 2009/10 we experienced a large number of clients meeting criteria in the latter months of the year. It is therefore expected that an increase in performance will be reporting over the next few months.										
Strategic310 National159	Adults receiving secondary mental health services in employment Measured in: % Good Performance: Higher	Helen Taylor Adults, Health & Wellbeing Mayor L Rahman	2.4	3.5	4.8	6	3.5	3.5	5.70	62.90%	GREEN

PI Ref No	PI Description	Responsible Officer & Directorate	Outturn 2008/09	Target 2009/10	Actual 2009/10	Actual December 2010/11	Target 2010/11	Actual December 2010/11	Variance (comparing actual to target)	Direction of Travel (comparing Dec 10/11 and Dec 09/10)	Traffic Light (RED / GREEN)
StratInd311 National151	Overall employment rate (working age) Measured in: % Good Performance: Higher	Nick Smales Development & Renewal Cllr R Khan	60.8	54.9	60.4	67.8	55.7	60.1	7.90%	↑	GREEN
<p>Monthly Performance: Target exceeded.</p>											
StratInd312 National152	Working age people on out of work benefits. By May 2011 (Q2 data) narrow the gap to the England average rate to a maximum of -5.7 percentage points. Measured in: % (This indicator measures the percentage of the working age population who are claiming out of work benefits - reducing the gap from the national average.) Good Performance: Higher	Nick Smales Development & Renewal Cllr R Khan	N/A	-5.7	-4.9	N/A	-5.7	-5	12.30%	N/A	GREEN
<p>Monthly Performance: Target met, as the gap between LBTH and the England average rate is less than -5.7 percent. The gap is currently -5.0 percent.</p> <p>No updates are available on the Government's Places Database which has replaced Floor Targets Interactive. The last update was in October 2010 which represents data for Q4 2009/2010.</p>											

PI Ref No	PI Description	Responsible Officer & Directorate	Outturn 2008/09	Target 2009/10	Actual 2009/10	Actual December 2009/10	Target 2010/11	Actual December 2010/11	Variance (comparing actual to target)	Direction of Travel (comparing Dec 10/11 and Dec 09/10)	Traffic Light (RED / GREEN)
Strategic313 National153	Working age people claiming out of work benefits in the worst performing neighbourhoods. By May 2011 (Q2 data) extend the lead over the England average rate to at least 3.1 percentage points Measured in: % (This indicator measures the percentage of the working age population who are claiming out of work benefits in the lowest performing neighbourhoods - reducing the gap from the national average) Good Performance: Higher	Nick Smailes Development & Renewal Cllr R Khan	N/A	3.1	4.4	N/A	3.1	4.3	38.70%	N/A	GREEN
	Monthly Performance: TH have a 4.3 percentage points lead over the England average rate. No updates are available on the Government's Places Database which has replaced Floor Targets Interactive. The last update was in September 2010 which represents data for Q4 2009/10.										
National024 Strategic219	Achievement of at least 78 points across the Early Years Foundation Stage with at least 6 in each of the scales in Personal Social and Emotional Development and Communication, Language and Literacy Measured in: % (measured from birth to end of academic year in which a child turns 5, at least 6 points or more in the 13 EYFS statutory framework) Good Performance: Higher	Anne Canning Children, Schools & Families Cllr O Rahman	40	45.3	42.9	42.9	46	46	MET	GREEN	
	Annual Performance: Final 2010/11 attainment result: 46% is the final result for Achievement of at least 78 points across the Early Years Foundation Stage with at least 6 in each of the scales in Personal Social and Emotional Development and Communication, Language and Literacy. We achieved our target.										
National024 Strategic327	Achievement at level 4 or above in both English and Maths at Key Stage 2 Measured in: % Good Performance: Higher	Anne Canning Children, Schools & Families Cllr O Rahman	74	79	74	74	80,000	76	-5.00%	RED	

PI Ref No	PI Description	Responsible Officer & Directorate	Outturn 2008/09	Target 2009/10	Actual 2009/10	Actual December 2009/10	Target 2010/11	Actual December 2010/11	Variance (comparing actual to target)	Direction of Travel (comparing Dec 10/11 and Dec 09/10)	Traffic Light (RED / GREEN)
<p>Annual Performance:</p> <p>Final 2010/11 attainment result: No schools where fewer than 55% of pupils achieve level 4 or above in both English and Maths at KS2 for academic year 2009/10 (Financial Year 2010/11). This is the final result and target has been met.</p>											
National02a Strategic319	Reduction in number of schools where fewer than 30% of pupils achieve 5 or more A*- C grades at GCSE and equivalent including GCSEs in English and Maths	Anne Canning Children, Schools & Families Cllr O Rahman	3	6	1	35	0.00	0	0	MET	GREEN
<p>Monthly Performance:</p> <p>Provisional 2010/11 attainment result: No schools where fewer than 30% of pupils achieve 5 or more A*- C grades at GCSE and equivalent including GCSEs in English and Maths. This is the final result and we have met our target.</p>											
National02a Strategic321	Secondary school persistent absence rate	Anne Canning Children, Schools & Families Cllr O Rahman	4.8	4.6	4.4	4.4	4.2	4.2	3.2	-23.8	RED
<p>Monthly Performance:</p> <p>Provisional 2010/11 attainment result: The provisional result for Secondary school persistent absence rate for Half Term 1-4 is 3.2%. The final results will be available in March 2011 via the DFE.</p>											
National02a Strategic321	Narrowing the gap between the lowest achieving 20% in the Early Years Foundation Stage Profile and the rest	Anne Canning Children, Schools & Families Cllr O Rahman	37.3	31.5	35	30.90	30.9	33.1	-7.11%		RED

PI Ref No	PI Description	Responsible Officer & Directorate	Outturn 2008/09	Target 2009/10	Actual 2009/10	Actual December 2009/10	Target 2010/11	Actual December 2010/11	Variance (comparing actual to target)	Direction of Travel (comparing Dec 10/11 and Dec 09/10)	Traffic Light (RED / GREEN)
	<p>Annual Performance:</p> <p>Final 2010/11 attainment result: We have been successful in narrowing the gap to 33.1% compared to a 35.2% gap last year, however we have not met target to reduce the gap to 30.3%. The gap is narrower compared to the London average of 33.9% and our progress has been steady and sustained. This indicator measures the gap between the average result for the bottom 20% of children and the average result for the rest of children. The result for the bottom 20% has improved slightly this year but has not changed for the rest.</p> <p>The Early Years team has a targeted project working intensively with schools with low outcomes in order to narrow the gap. The accelerating gap between boys and girls remains a significant concern. Tower Hamlets Early Years team is identifying good practice in particularly successful schools. In the longer term, a change of priorities in the Children's Centres and schools will aim to target more support to children most at risk of poor progress; we expect to see accelerated progress towards closing the gap if this change of policy direction is supported.</p> <p>A changed focus in the early years, in line with the ethos and ambitions of Early Intervention, would see more rapid progress towards closing the gap; the target and date for achievement will depend on the level of LA support for this change in direction.</p>										



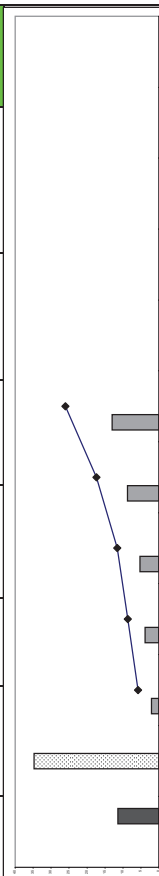
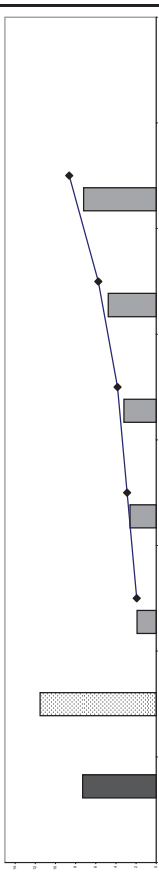
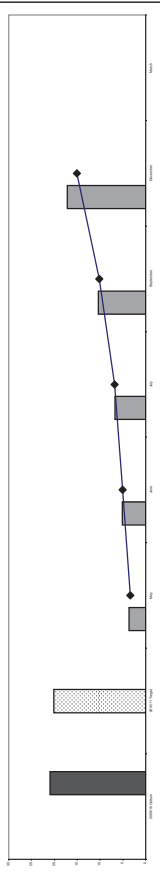
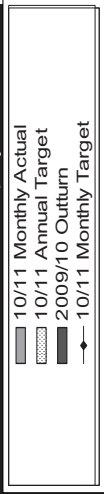
PI Ref No	PI Description	Responsible Officer & Directorate	Outturn 2008/09	Target 2009/10	Actual 2009/10	Actual December 2009/10	Target 2010/11	Actual December 2010/11	Variance (comparing actual to target)	Direction of Travel (comparing Dec 10/11 and Dec 09/10)	Traffic Light (RED / GREEN)
National093 Strategic022	Progression by 2 levels in English between Key Stage 1 and Key Stage 2 Measured in: % Good Performance: Higher	Anne Canning Children, Schools & Families Clr O Rahman	86.5	92	89.1	89	93.00	88	-5.40%	➔	RED
<p>Annual Performance: Final 2010/11 attainment result: The final result was 88% and target has not been met. This is disappointing as the result is lower than 89.1% reported in the previous year. We will continue to roll out the use of Assessing Pupils' Progress in KS2 across all subjects and in all schools and implementation of Support for Writing and Talk for Writing training. There will be a continued focus of intensive support at the point of need and we will be increasing the level of 1:1 Tuition provision across Key Stage 2. We are also rolling out the progression in Language structures to support Speaking and Listening across all subjects. Our continued work as a Priority Learning Local Authority (PLLA) ensures clusters of schools with inconsistent results are working together.</p>											
National094 Strategic022	Progression by 2 levels in Maths between Key Stage 1 and Key Stage 2 Measured in: % Good Performance: Higher	Anne Canning Children, Schools & Families Clr O Rahman	84	85	87.2	87	88.00	87	-1.13%	➔	RED
<p>Annual Performance: Final 2010/11 attainment result: We narrowly missed the target of 85% and report a final out turn of 87%, the same as for last year. This however is 4 percentage points above the national result. We will continue to implement Mathematics Specialist Teacher Training and focus intensive support at point of need. We are broadening the impact of Cognitive Acceleration of Mathematics Education (CAME) project in all schools and are increasing the level of 1:1 tuition across Key Stage 2 in mathematics. We will continue our work as a Priority Learning Local Authority (PLLA) to ensure clusters of schools with inconsistent results are working together.</p>											
National099 Strategic025	Looked after children reaching level 4 in English at Key Stage 2 Measured in: % Good Performance: Higher	Helen Lincoln Children, Schools & Families Clr O Rahman	50	53	50	50	53	37.5	-29.24%	➔	RED

PI Ref No	PI Description	Responsible Officer & Directorate	Outturn 2008/09	Target 2009/10	Actual 2009/10	Actual December 2009/10	Target 2010/11	December 2010/11	Variance (comparing actual to target)	Direction of Travel (comparing Dec 10/11 and Dec 09/10)	Traffic Light (RED / GREEN)
<p>Monthly Performance:</p> <p>Provisional 2010/11 attainment result: 37.5% is the provisional result for Looked after children reaching level 4 in English at Key Stage 2 published by the DFE. The final result will be available at the end of Feb 2011 this is because we are awaiting the source data from DFE, which will still be analysed and checked by our data team and sent back to DFE for final publication by end of February 2011.</p>											
National 101, Strategic 326	Looked after children reaching level 4 in mathematics at Key Stage 2	Helen Lincoln Children, Schools & Families Clr O Rahman	36.4	53	35.71	35.71	53	25	-52.83%	↑	RED
<p>Monthly Performance:</p> <p>Provisional 2010/11 attainment result: 25.0% is the provisional result for Looked after children reaching level 4 in Mathematics at Key Stage 2 published by the DFE. The final result will be available at the end of Feb 2011 this is because we are awaiting the source data from DFE, which will still be analysed and checked by our data team and sent back to DFE for final publication by end of February 2011.</p>											
National 101, Strategic 327	Looked after children achieving 5 A*-C GCSEs (or equivalent) at Key Stage 4 (including English and mathematics)	Helen Lincoln Children, Schools & Families Clr O Rahman	6.7	23	13.89	13.89	20	14.8	-26%	↑	RED
<p>Monthly Performance:</p> <p>Provisional 2010/11 attainment result: 14.8% is the provisional result for Looked after children achieving 5 A*-C GCSEs (or equivalent) at Key Stage 4 (including English and mathematics) published by the DFE. The final result will be available at the end of Feb 2011 this is because we are awaiting the source data from DFE, which will still be analysed and checked by our data team and sent back to DFE for final publication by end of February 2011.</p>											
Strategic 301	Improving A Level attainment - A Level Average Points Score per student in Tower Hamlets	Anne Canning Children, Schools & Families Clr O Rahman	639.5	722	631	631	N/A	636.6	N/A	↔	N/A

PI Ref. No.	PI Description	Responsible Officer & Directorate	Outturn 2008/09	Target 2009/10	Actual 2009/10	Actual December 2009/10	Target 2010/11	Target December 2010/11	Actual December 2010/11	Variance (comparing actual to target)	Direction of Travel (comparing Dec 10/11 and Dec 09/10)	Traffic Light (RED / GREEN)
Strategic307 National116	<p>Annual Performance:</p> <p>Final 2010/11 attainment result: In 2009/10 academic year the A-level Average Points Score (APS) per learner was 636.6. The result was up by 5.6 average points score per learner from last year. This is a positive result and demonstrates the council's commitment to improve level 3 attainment.</p> <p>A-Level 3 improvement plan has been agreed through the Hub Board and CS&F DMT. In particular this focuses on admissions procedures and ensuring all learners are placed on programmes where they can succeed, on rigorous use of data to track progress and address underperformance.</p> <p>The 14-19 HUB team are currently reviewing A-level targets.</p>	Anne Canning Children, Schools & Families Clr O Rahmaan	51.4	49.9	48	48	47.4	47.4	57	-20.25	N/A	RED
	<p>Proportion of children in poverty</p> <p>Measured in: % Good Performance: Lower</p>											
	<p>Annual Performance:</p> <p>Final outturn comment: Under the revised measure our new baseline figure for 2007 is 63.6%. The measure is the proportion of children living in families in receipt of out of work benefits or in receipt of tax credits where their reported income is less than 60 per cent of median income.</p> <p>The latest performance data available is for 2008 and shows child poverty has reduced in the borough to 57%, even though we did not achieve the target this year. We have made a 6.6 percentage point reduction from 2007. This equates to 3,135 children lifted out of poverty in 2008. This is a very positive result and reflects our commitment to reducing child poverty in the borough. We have recently launched a Child Poverty Strategy and are undertaking a detailed Needs Assessment to further inform our work in this area. A number of research projects are also ongoing with families experiencing poverty to provide a more qualitative aspect to our understanding and responses to child poverty.</p>											
Strategic13. National055	<p>Theme 4: A Safe and Supportive Community</p> <p>Percentage of children becoming the subject of Child Protection Plan for a second or subsequent time</p> <p>Measured in: % Good Performance: Lower</p>	Helen Lincoln Children, Schools & Families Clr O Rahmaan	6.8	7	8.03	7.8	9-13%	9-13%	9.74*	MET	GREEN	GREEN
	<p>Monthly Performance: The December outturn is not available. There are slight delays in the timeliness of social care reporting due to the work required to support the unannounced inspection and ongoing private fostering and adoption inspections. The result for December will be available by the end of January.</p> <p>Performance in November was 9.74%. This is within the agreed target bandwidth of 9-13%. The target bandwidth has been set based on the LBTH performance range within the last three years. Banding for this indicator describes good performance as being between 9-13%. A very low level may mean that a local authority is not submitting some children to a Child Protection Plan who are in need. Conversely, a high level may suggest that the professionals responsible for the child's welfare are not intervening effectively to bring about the required changes. It is also expected that each child's individual circumstances will differ and therefore a zero percentage return on this indicator is not expected.</p>											

PI Ref No	PI Description	Responsible Officer & Directorate	Outturn 2008/09	Target 2009/10	Actual 2009/10	Actual December 2009/10	Target 2010/11	Actual December 2010/11	Variance (comparing actual to target)	Direction of Travel (comparing Dec 10/11 and Dec 09/10)	Traffic Light (RED / GREEN)
Strategic12 National15	Carers receiving needs assessment or review and a specific carer's service, or advice and information Measured in: % (number of carers whose needs were assessed or reviewed by the council in a year who received a specific carer's service, or advice and information in the same year as a percentage of people receiving a community based service in the year) (Good Performance: Higher)	Deborah Cohen Adults, Health & Wellbeing Mayor L Rahman	30.1	25.9	33.9	22.1	30.90	23.2	19.70	-15.08%	RED
Monthly Performance:	Comments requested										
Strategic42 National15	Number of most serious violent crimes per 1,000 population Measured in: Number (No. of recorded most serious violent crimes/total population x 1000) (Good Performance: Lower)	Andy Bamber Communities, Localities & Culture Mayor L Rahman	2.35	2.28	2.14	1.64	2.0972	1.57	1.49	5.09%	GREEN
Monthly Performance:	Target exceeded.										
Strategic69 National15	Number of serious acquisitive crimes per 1,000 population Measured in: Number (No. of recorded serious acquisitive crimes/total population x 1000) (Good Performance: Lower)	Andy Bamber Communities, Localities & Culture Mayor L Rahman	25.51	25.05	20.29	15.15	20.09	15.06	17.17	-14%	RED

PI Ref No	PI Description	Responsible Officer & Directorate	Outturn 2008/09	Target 2009/10	Actual 2009/10	Actual December 2009/10	Target 2010/11	Actual December 2010/11	Variance (comparing actual to target)	Direction of Travel (comparing Dec 10/11 and Dec 09/10)	Traffic Light (RED / GREEN)
<p>Monthly Performance: Comments requested</p>											
Strategic07, National033i	Arson incidents - Number of deliberate primary fires per 10,000 population. Measured in: Number (Primary is casualty, rescue or escape) Good Performance: Lower	Andy Bamber Communities, Localities & Culture Mayor L Rahman	9.99	11.9	7.3	5.96	11.5	8.63	7.21	16.45%	GREEN
<p>Monthly Performance: Target exceeded.</p>											
Strategic08, National033i	Number of deliberate secondary fires per 10,000 population. (Arson) Measured in: Number (Secondary is not involving property & did not involve casualties or rescues) Good Performance: Lower	Andy Bamber Communities, Localities & Culture Mayor L Rahman	20.99	35.8	11.43	9.62	34.7	26.03	13.02	49.98%	GREEN
<p>Monthly Performance: Target exceeded.</p>											



PI Ref No	PI Description	Responsible Officer & Directorate	Outturn 2008/09	Target 2009/10	Actual 2009/10	Actual December 2009/10	Target 2010/11	Actual December 2010/11	Variance (comparing actual to target)	Direction of Travel (comparing Dec 10/11 and Dec 09/10)	Traffic Light (RED / GREEN)
National040	Number of drug users recorded as being in effective treatment Measured in: % Good Performance: Higher	Andy Bamber Communities, Localities & Culture Mayor L Rahman	1434	1399	1509	1528	1413	1577	11.6	↑	GREEN
	Monthly Performance: Target exceeded. The indicator definition measures the change in the total number of drug users, using crack and/or opiates recorded as being in effective treatment, when compared with the number of drug users using crack and/or opiates recorded as being in effective treatment in the baseline year of 2007/8. For in year reporting, we report the actual number of people in effective drug treatment. We will calculate as per the definition at year end.										
National018	Rate of proven re-offending by adults under Probation supervision Measured in: % Good Performance: Lower	Andy Bamber Communities, Localities & Culture Mayor L Rahman	3.78	-4.98	2.29	-0.52	-9.97	-0.95	-90.50%	↑	RED
	Monthly Performance: This is the latest data published by the Ministry of Justice. There is 7 months time lag and this data is up to June 2010. Whilst we are off target, this latest performance represents significant improvement and best performance for Tower Hamlets so far.										
Strategic005, National019	Rate of proven re-offending by young offenders aged 10-17 Measured in: Number (average number of re-offences per young person) Good Performance: Lower	Mary Durkin Children, Schools & Families Clir O Rahman	1.1	1.13	1.15	0.65	1.08	0.54	MET	↑	GREEN
	Monthly Performance: We have met target for the latest quarter and are on track to achieve target by the end of the year. A rate of 0.54 is recorded which demonstrates that re-offending is reducing in line with our expectations.										
Theme 5: A Healthy Community											

PI Ref No	PI Description	Responsible Officer & Directorate	Outturn 2008/09	Target 2009/10	Actual 2009/10	Actual December 2009/10	Target 2010/11	Actual December 2010/11	Variance (comparing actual to target)	Direction of Travel (comparing Dec 10/11 and Dec 09/10)	Traffic Light (RED / GREEN)
Strategic National 654	Percentage of children in Year 6 with height and weight recorded who are obese. Measured in: % Good Performance: Lower	Layla Richards Children, Schools & Families	24.49	23.6	25.7	25.7	23.7	25.7	-8.40%		RED
	Monthly Performance: Final outturn comment: We have not met the target this year but halted the rise of obesity that we have seen in Tower Hamlets since the measurement of year 6 children started in 2006/07. Looking at the data relating to childhood obesity as measured at Year 6 for the past 4 years (2006/07 – 23%, 2007/08 – 24.5%, 2008/09 – 25.7% and 2009/10 – 25.7%) we can see that between 2008/09 and 2009/10 childhood obesity has plateaued at 25.7%. This is a significant improvement as the previous years have shown a 1.5 and 1.2 percentage points increase respectively.										
LAAN123, National 23, Strategic 509	Stopping smoking Measured in: number Good Performance: Higher	Alwen Williams Primary Care Trust Mayor L Rahman	1253	1043	1489	N/A	1061	705.04	N/A	N/A	N/A
	Monthly Performance: This measure defines quitters as those who have stopped smoking for a period of at least 4 weeks per 100,000 of the population in Tower Hamlets. Performance to November 2010 is 705 towards an annual target of 1061. This represents 1,286 people so far in 2010/11. There has been nearly double the number of quitters in Q2 as there were in Q3. If the number of smoking quitters grows proportionally in Q4 as it did in Q1,2 and 3, the target for this indicator will be exceeded. A recent testing program of smoking quitters showed that of the 70% (approx) of clients who had said they were no longer smoking after the 4 week program, 85% had their non-smoking status confirmed by the results from a carbon monoxide test. The PCT have reported that evaluations of both the smoking prevention and smoking cessation workstreams have been drafted, and recommendations are being incorporated into action plans. The smoking cessation programme has now been integrated into Diabetes and Cardio Vascular Disease care packages and the draft chronic, obstructive pulmonary disease care package.										

